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THE PREMIER MAGAZINE OF BROADBAND TECHNOLOGY

October 1993

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Rebuilds

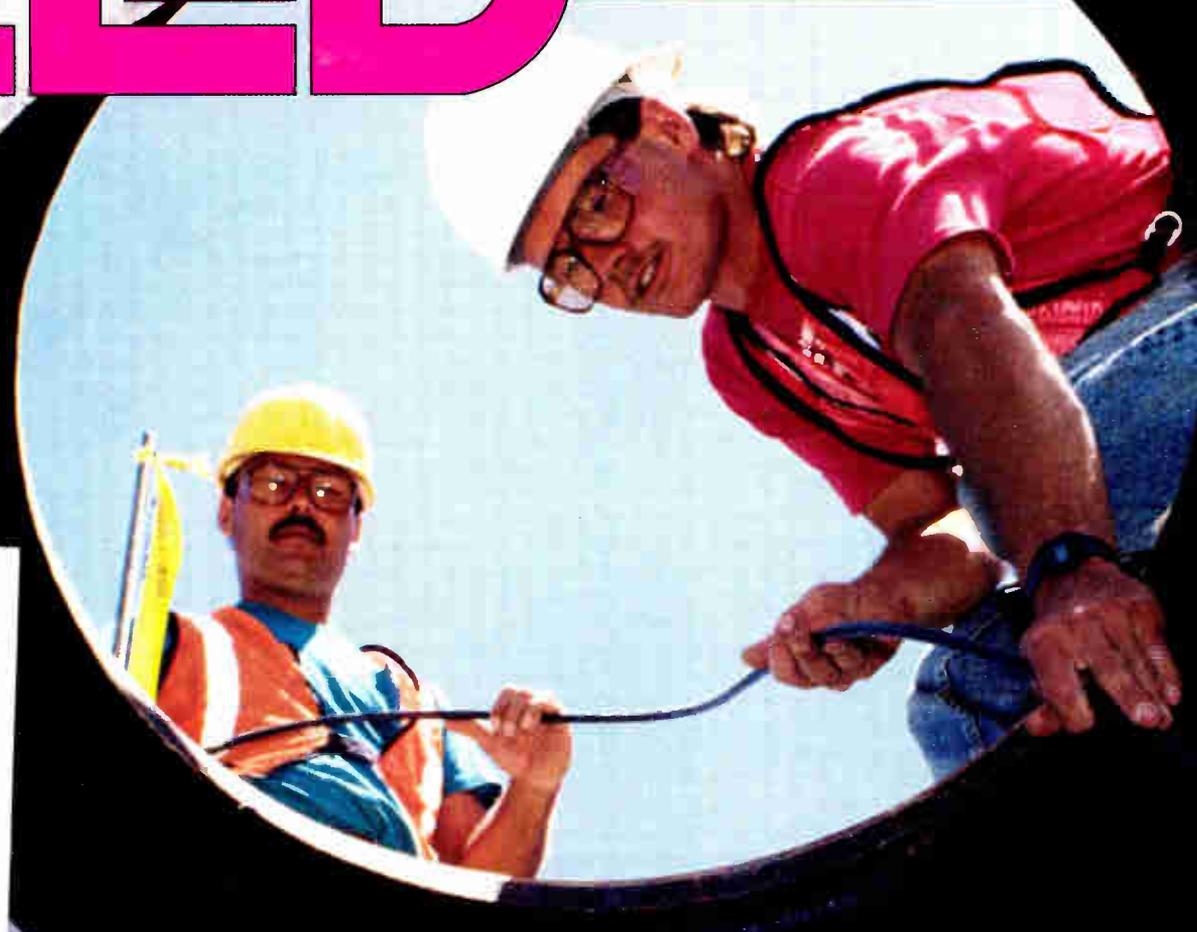
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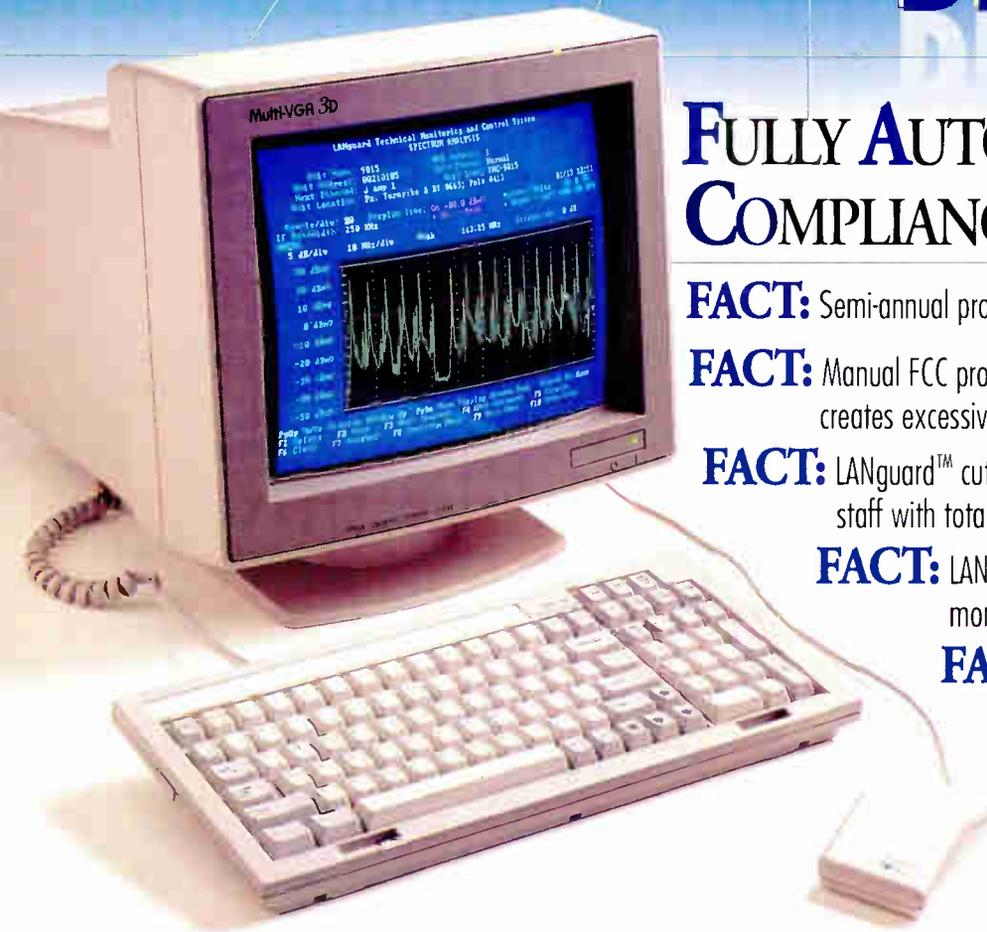
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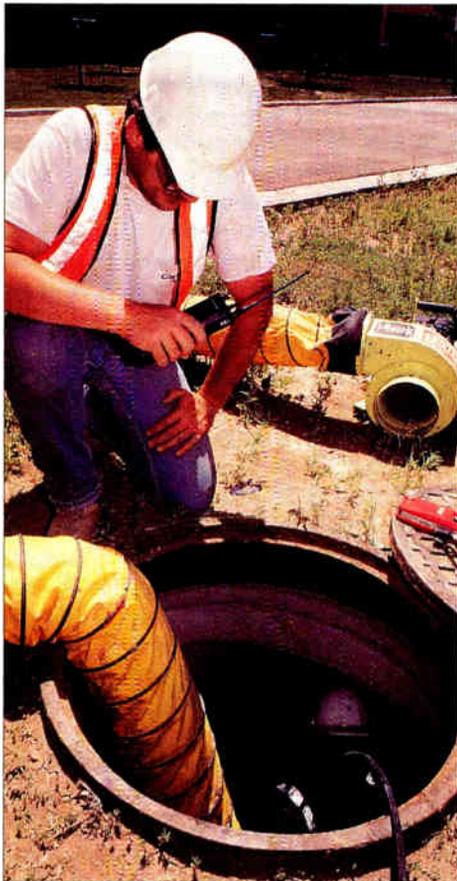
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Circle Reader Service No. 2



30 Construction update: Heavy activity ahead

By Roger Brown, CED

Cable vendors and operators agree that the combined effects of reregulation and potential competition are spurring an unprecedented level of attention to network rebuilds and upgrades. Construction turnkey companies are turning away business; cable operators large and small are struggling to make their architectures future-ready. This special construction section examines the exploding market, with special attention to cable operator plans, safety and turnkey trends.



CED magazine is recognized by the Society of Cable Television Engineers.

46 Using video disks for PPV

By John Hazell, Paragon Cable

Sick and tired of schlepping cleaning and maintenance materials out to the headend to clean those VTR machines one more time? The author of this story was. That's why he opted for video disk players instead of the weildy magnetic tape players. Now he's hooked, and explains why video disk players make so much sense for PPV and other cable television applications.

52 A/B switch configurations

By David Large, Intermedia Partners

The 1992 Cable Act, through its retransmission consent provision, will have some operators dropping broadcast channels they've previously carried. This article explains how A/B switches can be installed to provide viewers access to those channels, with diagrams of the most common hardware configurations needed.

53 U.K. Frequency Chart

Looking across the oceans for more business opportunities? A complete European frequency chart may be a start. Pull out and use this fully channelized reference tool.

68 A CEBus update—Part 1

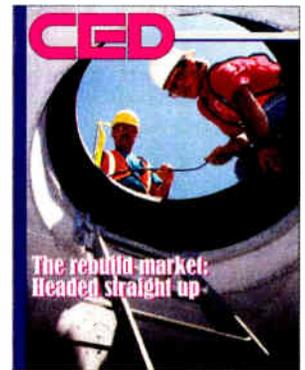
By Jud Hoffman, Panasonic Technologies Inc.

As this author explains, there are more than one ways to skin the consumer electronics compatibility cat, including the use of existing in-home wiring networks such as power, telephone and coax to facilitate networked appliances and services. The first part of this two-part series examines existing in-home wiring infrastructures.

74 LANs and cable—Part 1

By Ed Zylka, Zenith Electronics Corp.

Thinking of using your broadband infrastructure to capture ancillary revenues? Transitioning your plant into a local area network may be one way to provide services for residential, campus, health care and manufacturing entities—and snag some extra cash in the making. In this first of two articles, the author describes LAN basics including two-way plant, RF modulation, and software and hardware systems.



About the Cover

The construction future is bright. Photo by Don Riley.

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Power and public relations

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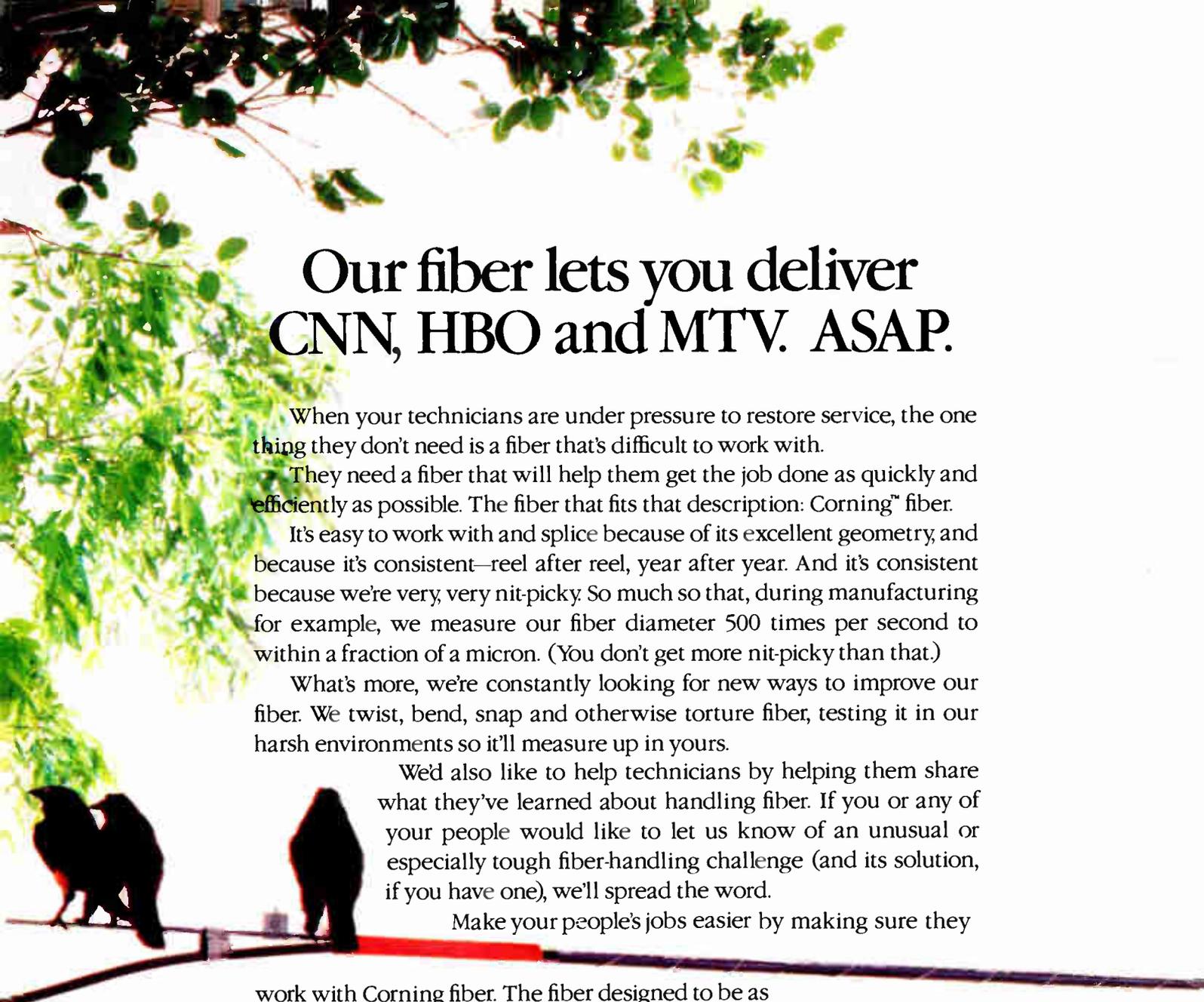
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Continental pursues data market with plans to offer Internet services

Cable operators have long talked of linking their video networks to high-speed data networks to link computer users to their plants, but Continental Cablevision will be one of the first to actually do it.

Continental has joined with Performance Systems International to create regional networks that will, in turn, allow PC users in cabled households to connect with Internet, a global "network of networks." Initial roll-out of Internet is slated to take place in Continental's eastern Massachusetts systems, said David Fellows, senior vice president of engineering and technology at Continental.

Continental's data services are targeted at the high-end computer user.

Continental will dedicate a 6 MHz channel slot for the service, which will run at speeds of up to 10 megabits per second. Eventually, Continental will upgrade that network to higher speeds to accommodate asynchronous transfer mode (ATM) switching.

Continental and PSI will deploy data servers and routers/switchers in Continental headends. RF-to-digital converters and data modems will be deployed in users' homes and businesses when the service rolls out early next year. From there, the service will be expanded to other Continental systems.

Although Continental plans to attach a relatively high subscription price to the service (between \$70 and \$100 per month) because he has targeted the high-end computer user, Fellows said there is no shortage of interest. "We've logged 100 phone inquiries and PSI has taken 400," said Fellows. "There are a lot of people with computers in their basements and a lot of content providers out there."

Fellows personally has taken calls from consumers who heard about Continental's plans to offer the service from radio newscasts or by reading about it in the newspaper.

Although nothing new is needed technically

to carry the service over Continental cable plant, Fellows said it would be advantageous for a cable operator to have functioning two-way plant and a fiber-to-the-serving-area topology so that telephone lines aren't tied up by the users.

Fellows said business users should be attracted to Continental's plan to offer a flat-rate subscription to the service, instead of having to pay for each minute the phone is off hook. Cable's wide bandwidth will also allow users to access the network and its information at much faster speeds.

Continental chose eastern Massachusetts as the location for initial roll-out because the area has a large university population that is highly Internet-literate and because the MSO has a lot of fiber installed there. "We'll head toward the lower end of the market when Internet is ready to go prime time," said Fellows.

Internet is actually a global collection of interconnected networks, including NSFNET (the National Science Foundation's network), NSI (NASA Science Internet), TWBnet (DARPA's Terrestrial Wideband Network) and ESnet (Energy

Sciences Network). Regional computer networks, including NEARnet in New England, SURAnet in the Southeast and WESTnet in the western U.S. are also part of the mix.

Internet has grown from a scant four sites in 1969 to include 8,000 interconnected networks with a million computers. It is growing at nearly 10 percent per month, according to the Network Information Systems Center at SRI International. Between January 1992 and January 1993, the number of networks connected to Internet grew 25 percent while the number of computers connected grew 80 percent.

Association formed to develop data standard

Several computer-related companies have joined together in an effort to define a data interconnect standard. The Fibre Channel Association was formed to promote technology that can transmit large data files bi-directionally at one gigabit per second.

The Fibre Channel Association plans to increase awareness of the benefits new technology brings to high-speed data transfer. Recognition of performance improvements in processors and peripherals and the move toward distributed architectures, such as client-server, will be a high priority of the organization.

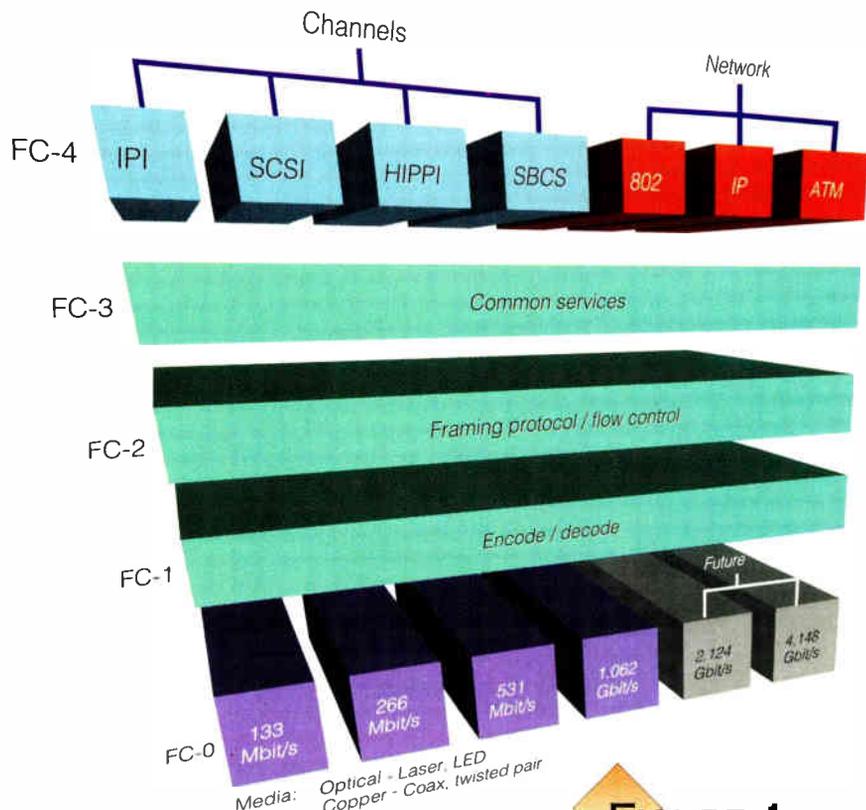


FIGURE 1
Fibre channel structure

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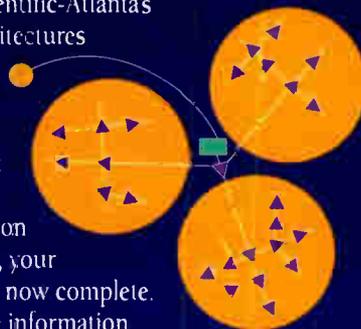
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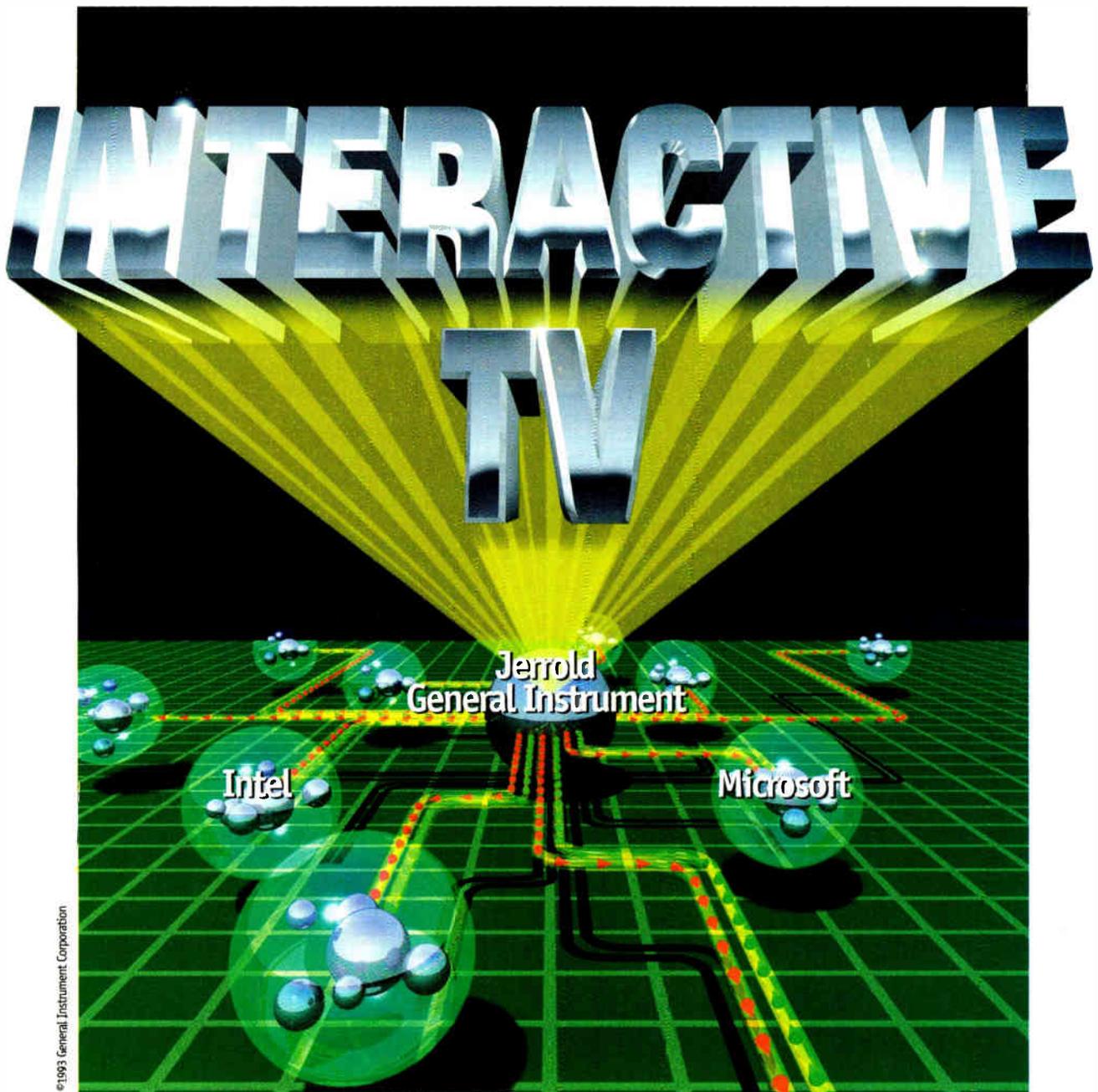
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Adventures with ghost canceling

By Leslie Ellis

For Uwe (pronounced oo-vah) Trode, life as an adventure started in 1967, when his parents announced their intentions to move from a small, West German town on the Baltic coast to the United States. A youngster at the time, Trode was ecstatic—after all, his rosy perception of the United States came from dubbed versions of *My Three Sons*. "Through television, I had three preconceived ideas about America: it was always sunny (the series was filmed in California), books were carried in bags that were strapped to your back, and everybody rode minibikes," Trode laughs.

Even the six-day trip across the Atlantic was an adventure, Trode says, because the cruise ship proffered two swimming pools, movie theaters, and food and games galore. For a wide-eyed 12-year-old, it was a colorized and personalized travelogue with a most spectacular finale. "Coming into New York Harbor and seeing the Statue of Liberty was just like the movies," Trode recalls.

Now, some 25 years after the transatlantic trip, Trode says the only preconception that didn't hold true is the sunny weather. The Trodes settled in the Syracuse, N.Y. area, which is known by meteorologists as the second-rainiest city in the U.S., next to Seattle.

However, the rain and snow don't seem to have dampened the spirits of this pleasant, humorous engineer. A phone call to Trode's voice mail during blustery weather, for example, is evidence enough. "Hello, you've reached Uwe Trode....It's wintertime in Syracuse, so any number of things could explain why I'm not available to take your call. I could be buried in a snowdrift somewhere, or perhaps my car won't start...." the message explains. Indeed, Trode is a living definition of the word "engaging."

An early vision

Trode's path toward electronics and, ultimately, his career at Philips Broadband Networks, however, didn't come without some experimentation and heartache. Although he says he's been drawn to technology and communications since childhood, he admittedly took a roundabout road. After high school, Trode joined the Navy with every intention of being trained in electronics. A few weeks into boot camp, though, he was told it wouldn't happen because he wasn't yet a U.S. citizen. Instead, the Navy shipped him off to a spy station located, ironically, within a short drive of his childhood home in West Germany.

After he was discharged, Trode headed back to Syracuse. There, he worked for a while as a partner in his father's ceramic tile business, and D.J.'d for a German-speaking radio program. "After a while, I said 'this is nuts,'" Trode recalls, and stepped directly back onto the trail to his life's dream: electronics. He studied at Onondaga Community College, where he completed his associates degree in engineering in 1981. Shortly thereafter, Magnavox CATV hired him as a systems designer. He's been there ever since, working as a technician, then a test engineer.

Sometime around 1988, Trode starting putting out the feelers at Magnavox for a more people-oriented position. Ironically, three departments simultaneously handed him offers. Ultimately, he chose the marketing department. "It was pretty clear to me that that's what I wanted to do," Trode says of the transition.

The ghost canceling guy

These days, most people who know Trode link him with Philips's award-winning "Vector" ghost canceling system. Although he humbly insists it was a team effort which brought the Vector program to completion, it is his business card that reads "Product Manager, Vector Ghost Canceled."

As the Vector story goes, a group of Philips Broadband employees were touring a sister division (Philips Laboratories) one day. In the basement, they came across a big rack of interesting-looking equipment. Upon inquiry, they were told it was something that might someday be shrunk down to put inside television sets to eliminate multipath ghosts. The broadband group immediately embraced the equipment as a potential solution for cable operators, and placed Trode in charge.

Trode says the Vector experience has been his greatest challenge, to date. "We went through some very stressful times to make it happen," Trode explains.

And while he agrees with the current information overload on converging technologies, Trode takes a more cautious approach. "There are technological stumbling blocks to the idea of having a sort of porthole through which we'll fulfill all our communication needs," Trode says of a one-box answer to telephony, entertainment and computing. "For example, if you picture a huge, hang-on-the-wall HDTV screen, where does the telephone plug in? How do you activate the computer function? Where is the keyboard? We have to come up with something that works seamlessly with all of those services."

Data storage is also a big consideration, Trode says, for service downloading on demand. "We need to be measuring storage capacities in the googols, instead of the megas or gigas," Trode says. (A googol is a number followed by 100 zeros; six zeros follow a mega, and nine zeros follow a giga).

New arrival

When Trode isn't carving out new product adventures for Philips, he's at home with his opera-singer wife, Gloria, and their new daughter. Both musicians, Uwe and Gloria named their new arrival "Cecilia"—and later discovered (with great pleasure) the moniker is shared with the patron saint of music. Gloria is also "of German extraction," Trode says, and they're hoping a houseful of fluent German and English sounds will make Cecilia bilingual at an early age.

Trode is also a baker and does some "pretty mean Chinese cooking," he says. Between bands currently, Trode plays guitar and sings with local rock groups. "Most of the time, though, I'm enjoying the fatherhood thing. Cecilia learned to walk recently—now she's *really* dangerous." **CED**

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It's a virtual reality we should consider

By Wendell Bailey,
VP of Science and
Technology, NCTA

Some things in the cable television industry today seem like they've been around forever. We take our technology very much for granted as we try to grapple with the ramifications of digital compression, interactivity, and new cable regulations such as compatibility with consumer electronics equipment.

It's habitually a human thing to forget that the things we work with today and that we have come to trust as immutable forces in our universe were not always available to us. In fact, if we pause to reflect, we can recall those moments in time when these everyday tools just weren't around.

I was reminded of this flaw in human nature recently when I was reading a story in a computer magazine about desktop personal computers. I found it shocking to be reminded that, in fact, personal computers as a regular thing in our daily lives are less than 15 years old. Think about it: just 15 short years ago, there not only was no such thing as a desktop computer, but the very idea of that amount of computational power being at everyone's fingertips in a desktop PC was preposterous.

Strange waters ahead

Lately, in my travels to cable events around the country, I have noticed a new type of technology; a new effort at specialized services quite different from anything we have considered before. I first saw an example of this technology at an NCTA Show four years ago. At the time, I thought it was interesting, but it didn't impact me as something that would someday be part of our consciousness.

Lately I've been seeing more and more evidence that there is in fact a technology fermenting and beginning to bubble up such that we're all going to realize in the not-too-distant future that there is something here we should pay attention to. I'm talking about virtual reality.

So far, we have only seen this demonstrated at computer shows and occasionally some other venues, where our colleagues don't look odd-looking headgear while wobbling around a podium.

It's clear that virtual reality takes a lot of equipment as well as a lot of effort and expense to make what is essentially a cartoon-like scene come alive with us as a potential player in the story. But recently, I saw two things that made me stop and think more carefully about what's really going on here.

First, I saw a helmet I understand will be available shortly in stores. The helmet can be connected to home-based video games, enabling the player to experience the game in virtual reality. I am told that this visor, rather than costing thousands of dollars, will cost less than \$100.

Secondly, even though I have experienced virtual reality demonstrations myself on three or four occasions, I recently saw for the first time a virtual reality program running on a notebook computer. The computer was fairly normal, with a modest-size hard disk as well as a small but reasonable amount of RAM. And, it was fully loaded with Windows, word processing packages and spread-

sheet packages in addition to the program which ran the virtual reality presentation. In the same presentation, I heard about applications of virtual reality to several industries and disciplines I had not yet thought about.

Virtual business reality

Several things about the two events interest me. First, I was struck by the easy availability and cost-effectiveness of a demonstration in virtual reality that I had never seen before. Secondly, I had not realized that there were people using virtual reality in actual business situations.

The use of a technology like this is quite staggering, if you think about it. It impacts our industry as well as the daily lives of a lot of people. An example was given by the lecturer of a company that makes large airplanes using a virtual reality display. In so doing, the company enables its workers to put the wiring system into airplane by looking through a heads-up type visor where they could see the place where wire harnesses were supposed to be attached, superimposed on the correct color points in the wiring area.

By simply matching up the correct color in their hand with what they were seeing with their eyes, they got perfectly accurate and repeatable connections to the correct points.

The same manufacturer used a similar system for people who had to troubleshoot the airplane from the outside. They would walk along while looking at the skin, and by looking through their virtual reality display, they found themselves looking at the underside of the aircraft. When they saw the subsystem they wanted, they were at the spot where they needed to remove the screws and an access panel to get at the area needing repair.

While this is just an example of how this technology can be used, it magnifies the importance of the other issue that came up at this meeting: the simple fact that these virtual reality proponents had come to a small cable industry gathering to give a lecture.

When I talked with them later about why they had come to this particular event, they said virtual reality encompassed many areas in training as well as in entertainment and diagnostic applications. But, in order to get the data flow needed for certain applications into homes or offices, either a large amount of computational power must be available or transportation, or the output of such computation power must be available for distributed programs in a real-time basis.

Their analysis of the situation indicated that the cable television industry had the necessary bandwidth and the necessary connections to the homes to facilitate this type of service. Their question was whether or not the cable industry has an interest in playing a part in these types of virtual reality service offerings.

The strongest point that we have in our favor vis-a-vis competition is the inertia that incumbency gives us. The surest way to diminish that power is to rest on our laurels and not embrace new concepts.

I told the speaker that he had indeed come to the right place. Am I right? **CED**

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While most cable industry managers continue to focus on the 1992 Cable Act, the Congress has recently passed additional communications legislation, this time dealing with radio spectrum issues. In fact, this may be the most important spectrum legislation since the Radio Act of 1927, the predecessor to the Communications Act of 1934.

The 1993 legislation gives the FCC authority to auction the radio spectrum. It also forces the federal government to give up 200 MHz of spectrum for commercial use. And it tries to equalize the regulatory burden between cellular mobile radio carriers and other commercial mobile radio carriers.

Auctioning the spectrum

Up until about 10 years ago, the FCC gave away spectrum on a first-come, first-served basis. You applied for a radio license, and if nobody else applied, you got it. If somebody else did apply for the channel you wanted, in the place you wanted it, then the FCC held a "comparative hearing."

In a comparative hearing, the FCC would establish a list of qualifying factors, and then hold a hearing before a judge to decide which of the competing applicants was best qualified. This approach was manageable when the only contested applications were for radio and TV broadcast stations.

But when cellular mobile radio came along, and wireless cable, the FCC found that it had too many hearings, and not enough judges. So Congress enacted authority for the FCC to use lotteries. While lotteries do not take the time and expense of a hearing, they have other drawbacks. Speculation and fraud has been widespread, for example.

For the last 15 years, maybe longer, economists have argued with lawyers about the virtues of auctioning the spectrum. The federal government auctions mineral rights and grazing rights; why not wireless transmission rights?

But it took the current budget deficit crisis to convince politicians that auctioning the spectrum would be good policy. Billions of dollars in revenues would flow into the U.S. Treasury, according to some studies, if the FCC were to auction off the PCS spectrum instead of giving it away in lotteries. So the 1993 Budget Reconciliation Act gives the FCC authority to use competitive bidding when competing applications are submitted for new radio services, such as PCS. The FCC must first hold a rulemaking proceeding to adopt the auction procedures, but you can expect to see the first spectrum auctions within a year.

Equalizing the regulatory burden

This same legislation includes a section that will result in all commercial mobile radio services being regulated equally. It applies to cellular radio, "private carrier" commercial radio services, and future PCS services. It allows the FCC to preempt state regulation. And it requires local telephone companies to provide the same quality and type of interconnection for all of these mobile

radio services.

This section was enacted because of the growth of Specialized Mobile Radio (SMR) services, which were established by the FCC to operate as "private carriers" rather than "common carriers." It was supported by the cellular telephone industry, because SMRs are not subject to rate regulation by state public utilities commissions. (Never mind that very few states actually regulate cellular rates).

But this tactic may have backfired on the cellular industry. The legislation requires telephone companies to interconnect with SMRs. In the past, SMR services were sold primarily to industrial fleets, such as the cable company, for dispatching trucks. Interconnection with the public switched telephone network was of secondary importance, and was usually possible only when the mobile radio initiated the call. Reflecting the industrial nature of this service, the largest SMR operator (after Motorola) was named Fleet-Call.

But with the new legislation, SMRs can now serve the general public. They plan to use digital mobile radio technology similar to that used by cellular carriers. Interconnection to the telephone network will be just like cellular, so SMR customers will have telephone numbers and they will be able to receive calls placed by wireline telephones. And Fleet-Call has changed its name to Nextel. Get it? The NEXT telephone company.

When PCS finally gets underway, this legislation makes it likely that there will be one or two SMRs in each major city, using the same technology as cellular and competing with cellular and PCS for the same customers. This section may be the "sleeper" of the year in communications legislation.

Government spectrum

The FCC and the U.S. Department of Commerce have the authority to divide up the radio spectrum so that the federal government gets what it needs (mainly for the military, law enforcement agencies such as FBI and Customs, and aeronautical safety administered by the FAA) and the rest is available for commercial and local government use. This new law forces the federal government to give up some of its spectrum, so the FCC can auction it off for PCS or other uses.

The federal government must give up 100 MHz of spectrum below 3 GHz and another 100 MHz of spectrum between 3 GHz and 5 GHz. Congress took this initiative because of a feeling that the federal government does not use its spectrum as efficiently as commercial users.

Indeed, there is plenty of government spectrum between 3 GHz and 5 GHz that is not being used and could easily be made available. Some of it, for example, is held in reserve for old troposcatter communications systems. But below 3 GHz, the government's spectrum is heavily used. We'll have to wait and see what frequencies they give up.

These legislative changes will be good for the public—more spectrum for PCS and more money for the U.S. Treasury. And maybe the FCC, in addition to hiring hundreds of economists, engineers and lawyers to regulate cable rates, will have to hire auctioneers. What am I bid for this prime, slightly-used chunk of spectrum? **CED**



What am I bid for this spectrum?

By Jeffrey Krauss,
independent
telecommunications
policy consultant and
President of Telecommunications
and Technology
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More on that pesky PMD snafu

To the Editor:

Leslie Ellis' fine article, "PMD: Answering the questions," (*CED*, July 1993, p.55) and Bill Gardner's article, "PMD testing: Wavelength scanning method," (same issue, p.58) show that the phenomenon of polarization mode dispersion remains obscure, if not mysterious.

Ellis' article is a comprehensive compilation of what has been published on the subject to date.

Perhaps the reason her article seems weighted with information from AT&T rather than Corning is because AT&T has published far more articles and white papers on PMD than Corning.

Such a flurry of papers on PMD coming from highly credentialized engineers at AT&T's Bell Laboratories makes me suspect that AT&T has something to obscure. There was a time when us laymen could trust what eminent engineers told us, wasn't there?

It is comforting to hear that "distinguished" engineers at AT&T can assure us that the world is not perfect (nor perfectly round) but, also, that their fiber is not perfect (nor perfectly round). And it is good to know how "quick" they are to explain (or use to obscure) that there are other causal factors that stimulate time varying second order (CSO) distortions besides PMD alone.

According to Ellis and AT&T, there are intrinsic and extrinsic causes of PMD. The intrinsic causes of birefringence are the result of manufacturing factors. AT&T and Corning each use different methods for making fiber. AT&T starts with an essentially asymmetrical process and, according to AT&T's Jim Refi, "relies on an elliptical cladding to induce the internal

There was a time when us laymen could trust what eminent engineers told us, wasn't there?

stresses needed to change the index of refraction along each axis," whereas Corning's glass ingots are unitary and circular from the start.

Does this not provide a prediction for PMD?

But what does implicitly emerge from Ellis' article is that there is a "statistical" method for predicting whether your system will experience PMD-

related time-varying CSO.

Since AT&T fiber has experienced PMD in the field and Corning fiber has yet to discover any field issues with their fiber, I therefore have this to offer regarding intrinsic causes:

- ✓ Deploy AT&T-manufactured fiber and you *might* have PMD
- ✓ Deploy Corning-manufactured fiber and you *will not* have PMD.

The same kind of statistical method can be used for predicting whether a cable system will experience PMD-related CSO caused by "extrinsic" factors "such as radial pressure, bending and torsion."

In other words, then, to eliminate extrinsic causes:

- ✓ All future fiber installations should specify Tight Wrap™ fiber optic cable
 - ✓ Request Corning as the glass of choice.
- So, to sum up:
- ✓ To eliminate intrinsic causes of PMD, buy Corning fiber
 - ✓ And, to eliminate extrinsic causes of PMD, buy Tight Wrap fiber optic cable with Corning glass cabled inside.

Cordially,

George C. Sell
Market Research and
Product Development
Channell Commercial Corp.

Editor's Note: Optical Cable Corp.'s Tight Wrap fiber cable is marketed to the cable industry exclusively by Channell Commercial Corp.

Heads up to management

To the Editor:

I found that the recent cover story, "Operators say: Hands tied by red tape" by Leslie Ellis (*August CED*, p.30) which summarized the salary and job satisfaction survey, while informative and interesting, also provided me with a sense of *deja vu*. The attitude of management toward the technical people is as old as the industry.

In my opinion, it stems from managers' lack of technical knowledge along with confusion as to the function and purpose of the manager's position. What group should the manager try to please? Is it the accounting department, the subscriber, the stockholders, the local politicians and their influential friends, the customer ser-

vice reps, the technical personnel—or all of the above?

Because so many managers now have training in business management, and little or no understanding of the concerns of an entrepreneur, the tendency is to focus on the "bottom line"—at times to the detriment of those who do the most to sustain or improve that line.

Engineering managers and supervisors are buried in a redundancy of paper, the sole function of which is to inform someone at the next level that work is being done. Because of the emphasis on paperwork, technical personnel have no time to go into the field and see the problems first-hand.

Our industry could benefit from the advice of the CEO of one of the country's most successful manufacturing businesses: Maytag. It's philosophy is to take care of your customers, your product and your personnel, and the bottom line will take care of itself.

The technical staff—those that create the product that the CATV system offers—needs to be recognized as an equal partner in the successful operation of the business. Technical staffing should be based on the age, design, and size of the system, as well as the overall level of training—not solely on the number of subscribers served.

Further, training and upgrading should continue for the working life of the individual. A goal to staff the technical group with multi-skilled technicians capable of handling any tasks that arise should be paramount.

Consider the subscriber subjected to this scenario:

The installer arrives, completes the wiring, but finds that there are poor pictures. He tells the subscriber that he must now call for a service tech to determine what is wrong with the picture quality.

The service tech arrives, one or two days later, and determines that the problem is actually in the trunk. He now tells the subscriber that a line tech will have to run down the trunk to find and fix the problem.

A day or two later, the problem is fixed. How well did this subscriber think of his cable service? What will the reaction be to an outage?

Most of all, what will be the opinion of the technical expertise of the system personnel, when it took three men and as much as a week to provide the services he was willing to purchase?

Conscientious management should consider the benefits a well-trained, adequately staffed technical group can provide.

What am I doing to help? Presently, not much. There is an age-related attitude in the industry that results in the loss of a

The Chronicle

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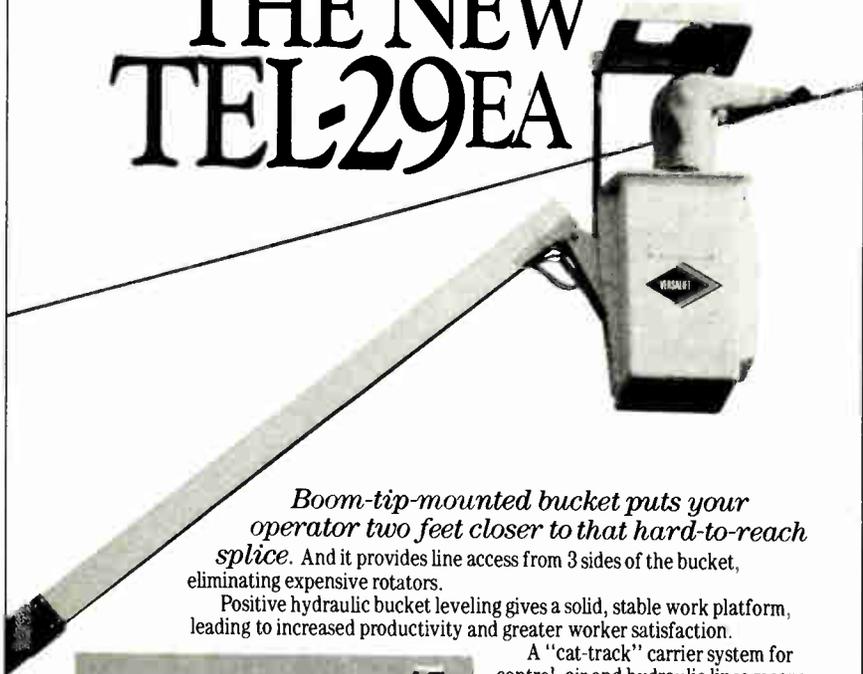
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great deal of experience.

For example, a representative of a leading "head hunter" firm recently stated: "We have been told, 'don't send me a resume of anyone over 45 years of age.'" The result, in my case, is 37 years of training and experience which is being under-utilized.

Further, the chairman of a top 50 MSO once told me, "If you are over 40, you're not wanted. The industry wants to consider employing (those they can employ) for 20 years."

This is what I can recommend to management:

The attitude of management toward the technical people is as old as the cable industry.

- ✓ Employ the "older technical worker," because in doing so you will obtain the benefit of experience. "If youth but knew what age could tell..."
- ✓ Commit to training. Set time aside for that purpose alone.
- ✓ Hire a training manager to develop and present a curriculum

that meets the needs of the company and the staff.

- ✓ Examine policies and attitudes that engendered the gripes of "no recognition/respect," "gripes with management" and "no support" cited in the article.
- ✓ Treat a technical person as both an equal and a co-manager, not a subordinate.

This is what I recommend to the top technical person:

- ✓ Train your subordinates to handle their own problems. You can't and shouldn't be all things to all people.
- ✓ Take your time off. Both you and your company will benefit. You'll probably learn that the staff can carry on without you.
- ✓ Learn all you can that will help you with your job. Knowledge is the one thing you get to keep as you change jobs or otherwise advance.
- ✓ Work with management to prepare a budget that reflects the needs for adequate staff, equipment and training.

So many of the gripes mentioned in the article echo through the years that I feel compelled to speak up, if it is only to say that your research unearthed nothing particularly new.

Thanks for accepting this and keep on publishing an excellent magazine.

Sincerely yours,

Richard A. Hood
Ballwin, Mo.

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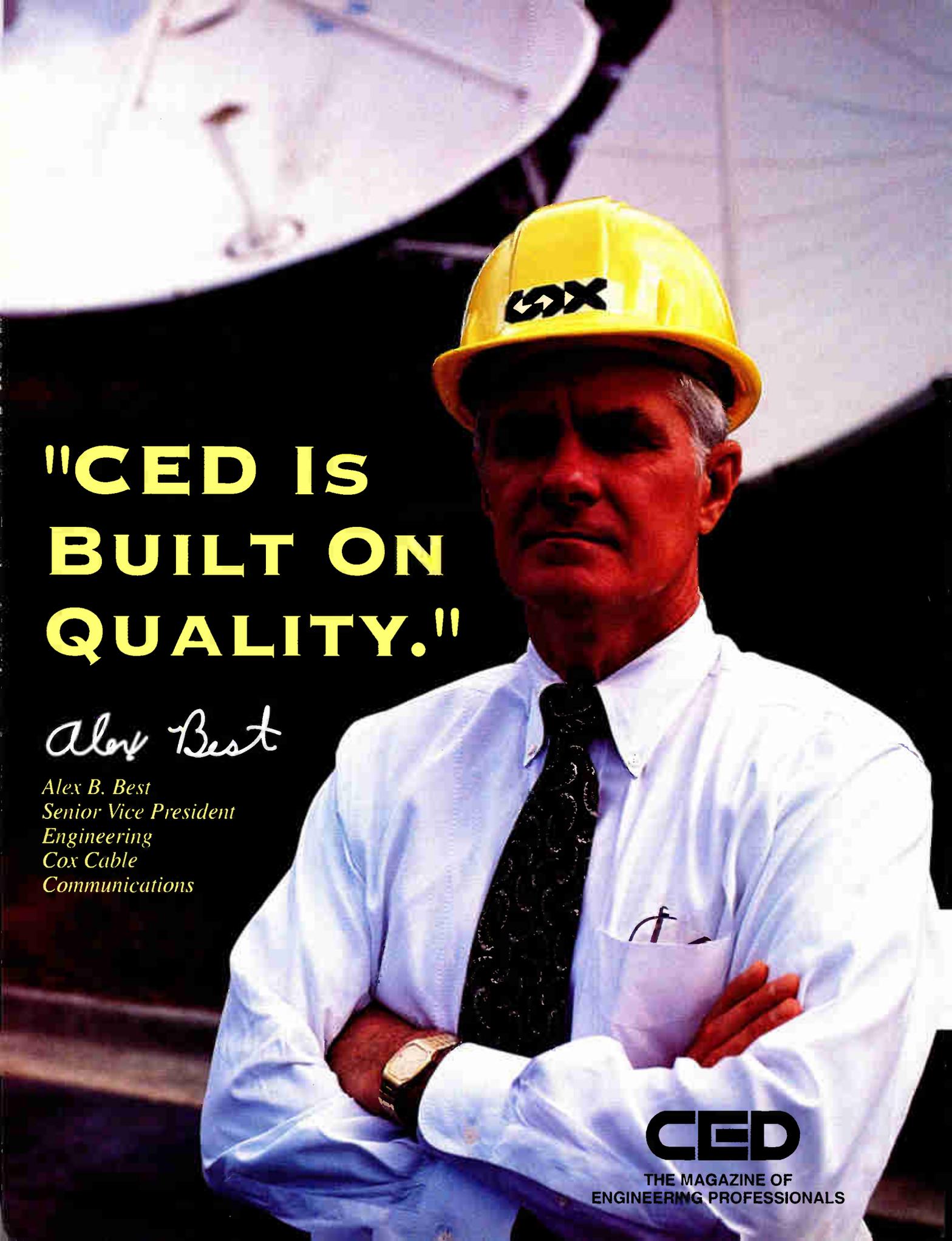
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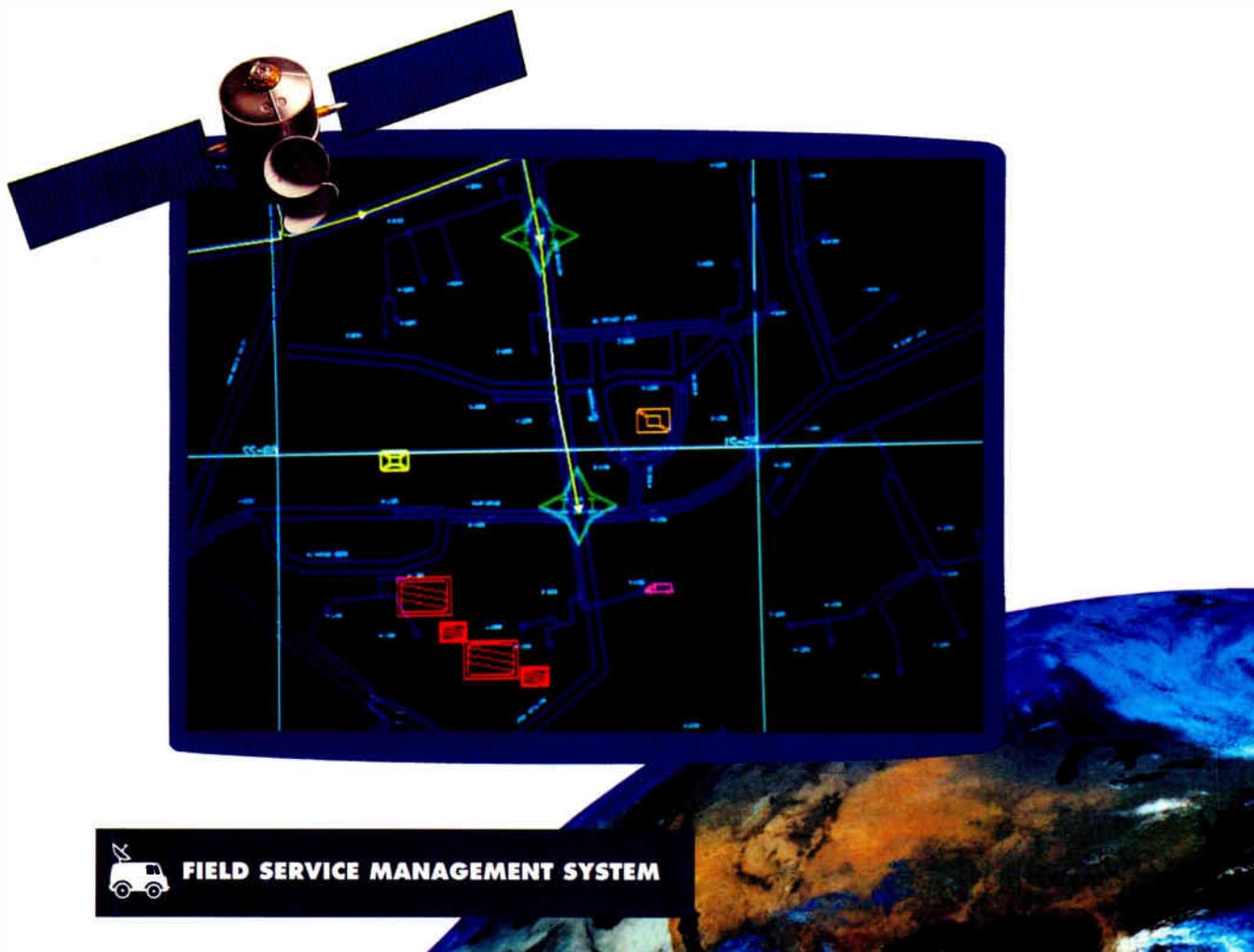
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Safety issues: A tough sell to management types

By Roger Brown,
CED

If you think selling a rate increase to your local city council is tough duty, try selling a safety program to your general manager—it might be the toughest sell of all. That was the message that emerged from Safety '93, a two-day conference held in suburban Washington, D.C. last month and hosted by MultiChannel CommPerspectives.

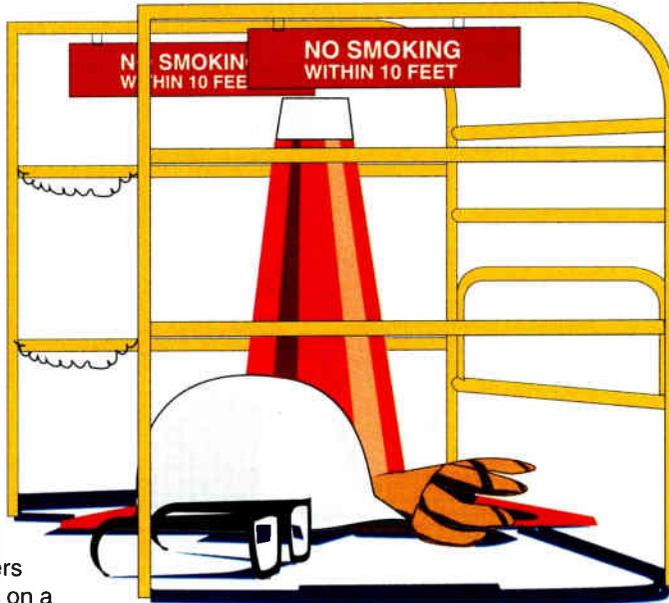
About 50 safety managers from cable systems and headquarters locations were given tips on a wide variety of subjects, including starting a program from scratch, improving existing programs, new OSHA regulations and how to get better participation. But heavy emphasis was placed on determining the value of a safety program and methods to "sell" a program to system employees and managers. The conclusion was that the effectiveness of a safety program is directly related to the level of support a program is given from top-level management.

A case in point is Delmarva Power & Light Co., provider of gas and electric service to Delaware, Maryland and Virginia, and a company with an enviable safety record.

Things weren't always that way, according to Olan Mills, DP&L's safety supervisor. Prior to the arrival of DP&L's present CEO, "we were seriously injuring or killing someone at the rate of about one every two years," admitted Mills. The new CEO brought a new philosophy—that every accident is preventable—and instilled that attitude from the top down.

After instituting a new program, one that strived for zero accidents, DP&L saw almost immediate results. In 1980, the company suffered 200 reportable accidents, 25 lost time accidents and one fatality among its 2,800 employees. In 1983, those numbers were slashed in half.

The key ingredients of a successful



safety program,

according to Mills, include management commitment, a written mission statement, safety philosophy, employee/team involvement and specific rules and procedures.

As an incentive, DP&L tied monetary bonuses to its safety record. Mills said this led to some initial revolt as some employees complained they couldn't be responsible for the safety of someone nowhere near them. But over time, the employees have indeed bought into the program.

In fact, to have the most effect, a company should develop the employee and a safety attitude. This is most effectively done by groups, said Mills. But a good safety program needs a "Safety champion"—someone who sets an example, trains the employees and performs periodic reviews.

Some cable companies are apparently getting the safety message. Tele-Communications Inc., the largest MSO, hired a corporate safety manager about a year ago. Although the program is really just getting underway, the company tapped a seasoned pro in Ray Lehr, a certified safety professional with more than 20 years of safety administration experience in a number of industries.

Lehr emphasized that the cable industry's struggles with safety are no different than those experienced by other industries. But it takes time and effort to develop

a successful program.—perhaps as many as seven years before all aspects of the program pay off, he said.

Proper management of a safety program is important, said Lehr. His five-step process includes:

- ✓ Identification of key activities that must be included in such a program (management commitment, worksite analysis, hazard prevention and control, and safety training)
- ✓ Setting standards for the above activities
- ✓ Measuring the standards ("what is not measured cannot be evaluated," said Lehr)
- ✓ Evaluating the success or failure of the standards
- ✓ Commendation when goals are met, correction when they're not.

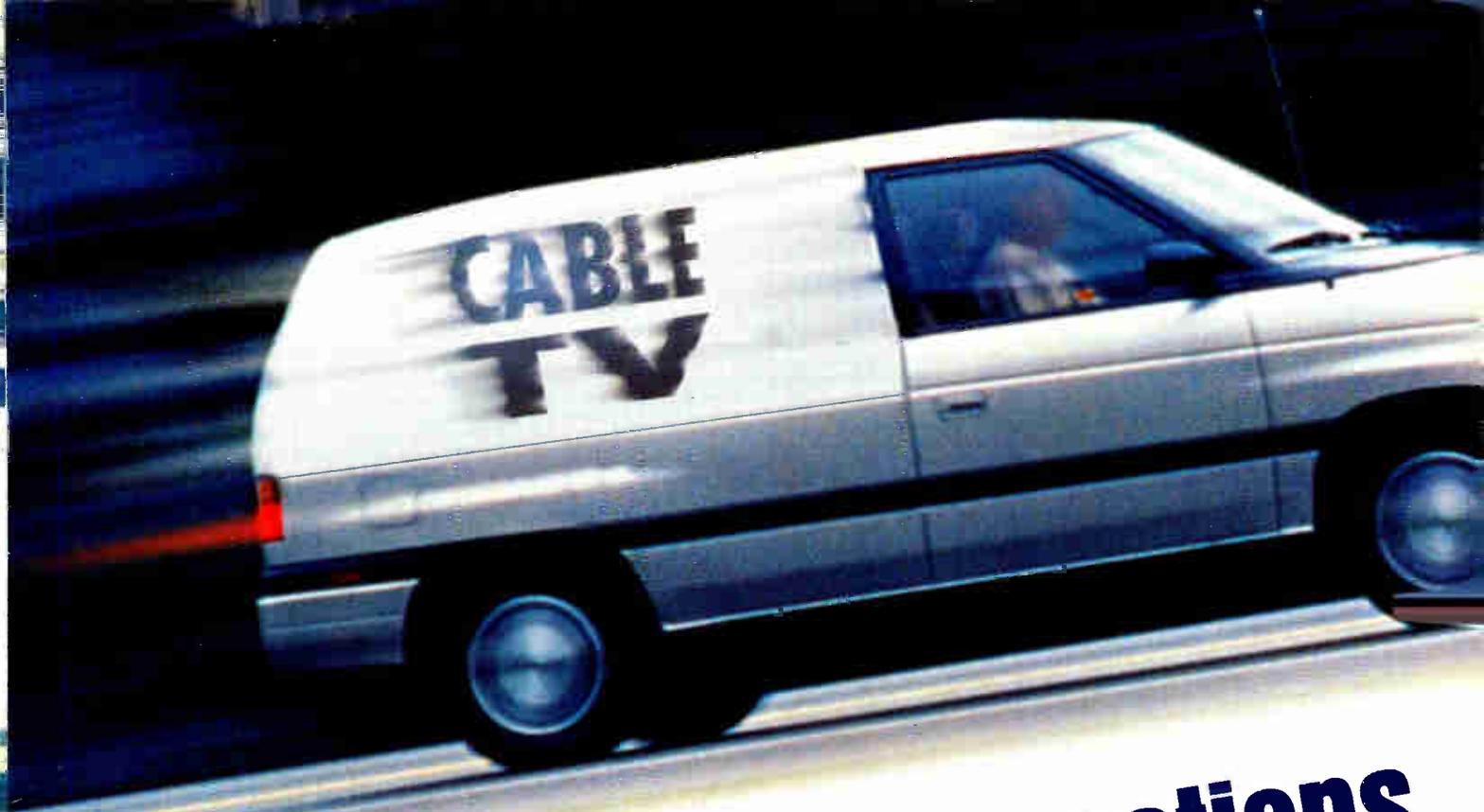
Proposing a safety program to system or corporate managers "is a sales job," said Jim Hurley, manager of safety and training at TKR Cable. As such, the person responsible for developing an effective safety program must understand that the program must be "sold" to managers just as anything else is—with heavy emphasis on the amount of money that can be saved over time via a safe workforce.

Mike O'Connell and Gena Fowler of Despot Nelson & Company Insurance Brokers joined Hurley in a presentation of methods to sell a safety program to managers and colleagues.

Managers want to know how a program can save money. Access to information about the cost of insurance and hidden productivity costs (the hidden costs associated with every accident usually result in a cost 400 percent higher than the apparent cost) are often provided by insurers.

You'll need a different plan to get colleagues to buy in, however. Fowler and O'Connell said supervisors and front-line employees are motivated by different factors, including health and well-being, pride and self-esteem, productivity (which often translates to money) and job security. They typically have a "what's in it for me" attitude—until one of them doesn't get home that night because of an accident.

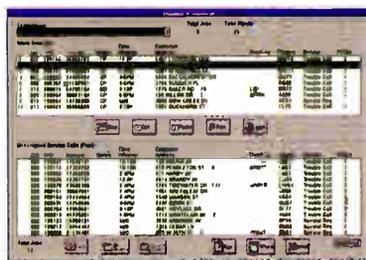
One MSO recently developed a plan and presented it to the company's chief financial officer, took his input and combined it with input from regional and divisional managers and combined it to rewrite the safety program and goals. In 18 months, accident rates fell 51 percent. The company is now auditing and adjusting the program to maximize its effectiveness, said Fowler. **CED**



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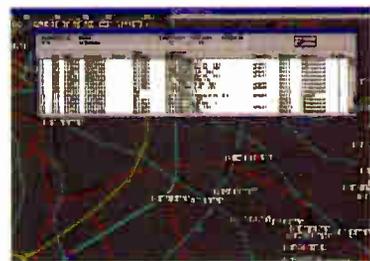
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COVER STORY

Continued from page 31

interconnected networks that cover entire regions—not just a portion of town. Although the company is mum about it, TCI is known to be testing telecommuting, high-speed data transfer, medical imaging and other new services, in addition to its well-publicized trails of video on demand and cellular telephony over cable.

Time Warner's plans

Time Warner Cable is also spending heavily, primarily on installing fiber. The company plans to upgrade between 80

percent and 90 percent of its systems over the next three to four years, said Mike Hayashi, vice president of advanced engineering. The upgrades consist of fiber-rich topologies that bring fiber to nodes serving 500 homes, on average.

Time Warner is focused now on upgrading its Orlando, Fla. network to what it calls the Full Service Network, a real-time interactive switched network capable of delivering video-on-demand, picture phone and virtually any type of multimedia entertainment and information service.

Although Orlando is presently the only location where the complete FSN archi-

ture will be deployed, Time Warner Cable executives expect to eventually have several FSN locations.

Jones Intercable

In spite of the new regulations, Jones Intercable plans to proceed with several "major rebuilds" it has in the works, including Alexandria, Va., Independence, Mo., Albuquerque, N.M. and others that haven't yet been disclosed, said Chris Bowick, group vice president of technology.

"We're trying our best to swallow hard and go ahead with our projects," said Bowick. "Glenn (Jones) is not shying away from spending the money. We'll get it done."

In fact, Jones is gearing up for what could be its largest capital expenditures next year, said Bowick. In Alexandria and Independence, among other locations, Jones is constructing 750 MHz platforms with fiber optic nodes serving 2,000 homes (with enough fiber installed to migrate to 500-home nodes). A ring infrastructure will be included in Alexandria, allowing Jones to compete with Bell Atlantic for telephony customers "right in its own backyard," said Bowick.

In addition, Jones is preparing to start construction of its franchise in Leeds in the United Kingdom. According to Bowick, that build will easily be the largest ever undertaken by Jones.

In Chicago, Jones will offer its subscribers a connection to Internet. The MSO is also eyeing the Windy City for deployment of multimedia services and video servers to deploy a "regional hub-like scenario" for video on demand, Bowick added. Telephony trials, including residential telephony, may also be part of the mix. That would put Jones in competition with Ameritech in its backyard.

Continental is equally determined to spend the money that's necessary to upgrade its network to fiber-rich topologies designed to service pockets of 2,000 homes passed. Even though "re-regulation makes it hard to invest in the cable plant" because the reduction in revenue affects borrowing power, "we are determined not to let it get in the way of the spending we need to do, especially in face of competition" like DBS, MMDS and the like, said David Fellows, senior vice president of engineering and technology at Continental.

Continental recently finished a two-year process of restructuring its debt that now gives the MSO more leverage. "We are now in a position to spend money on our infrastructure," Fellows said.

Specifically, Continental plans to boost the amount of bandwidth available through plant upgrades and fiber deployment that allows frequency re-use. Right

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COVER STORY

now, 70 percent of all Continental subscribers are fed 54 channels or more and 52 percent live in addressable systems. Within 5 years, Continental will boost the bandwidth to at least 550 MHz. In metropolitan areas, 750 MHz deployment is being "seriously considered," said Fellows.

The little guys

But other operators—especially the smaller ones—may not be so fortunate. According to a story that appeared in the July 12 issue of *Multichannel News*, executives from such operators as Falcon Cable TV, Bresnan Communications, Coaxial Communications and others noted that re-regulation was at least causing a pause in their construction plans. Although those operators stopped short of saying they were halting spending, clearly the trend was toward a delay.

This development couldn't come at a worse time, many believe. The next few years could be critical as competition in the form of DBS, MMDS, telcos and others begin to take shape.

Corning and Scientific-Atlanta filed a petition with the Federal Communications Commission requesting reconsideration of the benchmark/price cap requirement because it makes no provision for opera-

tors to recoup capital costs related to network upgrades to advanced technology.

"It's possible that cable TV operators may have little alternative but to cut back dramatically on what had been a rapidly growing investment in fiber optics and other advanced technologies," wrote Kathy Rauch, Corning's cable TV market

manager, in a letter to *CED*. "Although the cable TV industry has only been deploying optical fiber in volume for approximately four years, it sets the pace in U.S. fiber deployment."

To determine how the regulations might affect a "typical" cable system, Corning and S-A commissioned a financial impact study by Deloitte & Touche. The study examined three operators and the effects it would have had if the regulations went into effect in 1990. The model showed a generation of a negative \$10 million in funds available for net-

work upgrades.

Apparently, the larger MSOs, at least, are willing to trade the financial hit for a chance to garner new revenues from new services—as well as be a national player in data, voice and video delivery. "Our astute customers see a quantum change coming in the marketplace caused by the introduction of DBS, MMDS and video dialtone services," said Any Devereaux, vice president of strategic planning at General Instrument-Jerrold. "These (competitive) forces have our customers energized."

Has re-regulation affected those plans? In some cases, yes, but other operators have "rebuilt their balance sheets" so they can afford to make the necessary changes to their infrastructures, said Devereaux. Others remain too leveraged financially to make that commitment.

For those able to make the investment, the first step toward competing with telcos and Hughes is to improve the network, he said. "Many (systems) are going to 500-home nodes from 2,500-home nodes in order to provide on-demand services and telephony."

The pace of construction is so high, Devereaux said it may be difficult to find a designer or turnkey construction company that can carry out the system rebuild. If that is true (and indeed, it seems to be—see sidebar story for more detail) it could push the operators' construction plans out even longer.

Devereaux said Jerrold has already experienced a significant increase in orders for its new on-screen and impulse ordering set-tops, a trend which should remain even when digital boxes are rolled out beginning next year. In response, GI has increased its production of set-tops by 15 percent to 20 percent per month for the past few months, he said.

Jerrold should also enjoy large orders for fiber optic systems for at least the next two years as operators rebuild those systems, said Dave Robinson, director of new media business at Jerrold. "The industry is harnessing the full capability of those networks cost-effectively," he said.

General Instrument's announced sales figures certainly back up those statements. GI's second quarter sales were up 20 percent over 1992 levels, to \$312 million, according to the company's latest financial statement. "The underlying strength of our core business continues to provide a strong platform for GI's participation in the coming cable TV industry transition from analog to digital technology, and from entertainment video to interactive multimedia," said Donald Rumsfeld, GI's former CEO.

Scientific-Atlanta's sales jumped 9 percent to \$188 million, during its fourth

Operators have rebuilt their balance sheets to afford network changes

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departments point to a frenetic pace throughout 1994. "We don't see any lull in sight. It's my guess that we'll roll right through the next year."

Czarnecki also predicts continued strong trends through the mid-1990s. "I just don't see it letting up," Czarnecki says. "It kind of makes one wonder what's feeding the beast. Obviously, competition plays a role. But what are the other factors?"

What's causing the boom?

One may be TCI's announcement earlier this year to implement a \$2 billion upgrade program over the next four years. While most construction firms are wary to discuss what percentage of their windfalls come from the cable giant, TCI's plans alone have to be a major contributor. The company will spend in the neighborhood of \$750 million for completion of its 7,000 (strand) mile, 250 city upgrade to its "infostructure" topology—and that's just the 1993 plan.

Telco projects are also edging onto the construction plate, although at a slower pace, most construction company officials agree. "We're doing some U.K. jobs for (a telco), but not much else," Lutz says.

Staffing is currently the major logjam for construction turnkey companies.

Most construction company executives agree that there are no regional "hot spots" for design, rebuild and construction activity. Instead, the entire U.S. is ripe with design and construction opportunities. "It's exploding

all over the nation," Lutz says, adding that solicitations are also coming in from South America and the Pacific Rim: "I've fielded more international calls just this week than I have during this whole year."

Not surprisingly, requests for system upgrades and rebuilds vary widely, but Czarnecki says he's seeing more and more of an appetite for 110-channel capacity. "Operators seem to be building to 550 MHz and 750 MHz, mostly. I've also seen some building to 550 MHz and spacing it all out to 750 MHz," Czarnecki explains.

The bad news

That's the up side. The down side is, cable operators are finding themselves hogtied on short-order rebuild or construction projects. "I just had to turn down a

300-mile project outside Pittsburgh," Lutz laments. "They needed it done in 30 days. I had to tell them there was just no way."

Lutz says ETG's current project load indicates an end-of-year leadtime, noting that some jobs will conclude in December. "In some instances, we can squeeze in 200 to 300 mile projects, but the big ones of 1,000 or more miles have to be planned early," Lutz explains.

"Lead time is so critical right now," Czarnecki says. "I'd say we're at least 90 days out. But, with pre-planning, it would be much easier to ramp-up for staff increases in anticipation of an upcoming project."

Unquestionably, staffing is currently the major bottleneck for construction contractor expansion. In the construction business, labor is the name of the game—and the pool is getting smaller and smaller. "It's a designer's market. If you're a designer, chances are you're not looking for a job right now," Lutz says.

Cablemasters' Czarnecki agrees. "Labor is getting increasingly hard to find—especially lineman, splicers and foremen."

Hill notes that he's implemented an in-house training program to keep his staffers knowledgeable. "System operators don't want their systems used as training grounds, and that's completely

understandable," Hill says. "However, with the labor market the way it is now—tight—we're committed to heavy in-house training. It's absolutely key to this crazy pace."

Plan now

So what is a cable operator to do when pinched for time on a necessary rebuild or upgrade? Either continue smiling and dialing and waiting to hear a "yes, we can do it," or wait seems to be the resounding

Lead time is critical in project planning; most firms foresee a 90-day minimum.

answer from today's tapped-out construction firms. Going forward, though, Czarnecki believes a briefing with preferred construction companies about upcoming plans—both short- and long-range—may work best. "The whole process would work a whole lot more efficiently that way," Czarnecki says. **CED**

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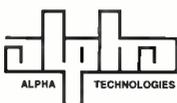
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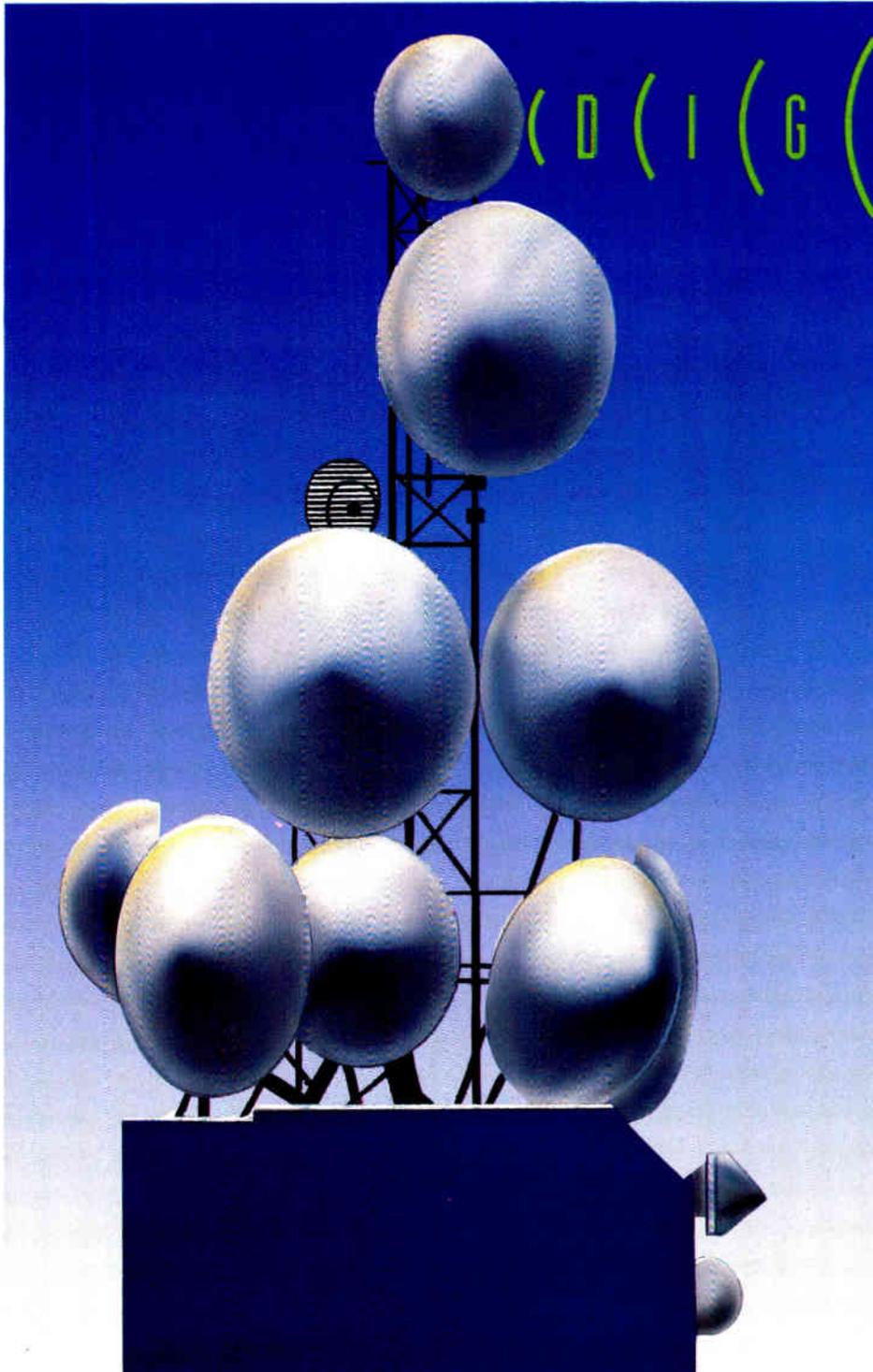
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and other LECs, to upgrade their networks with fiber, and to invest in digital technology in order to reconfigure their networks for broadband offerings.

To attract customers, cable and telephony carriers must offer applications or total solutions by combining software or services with their hardware capabilities.

Mergers underway

Cable-telco mergers have already started. Four leading cable companies acquired Teleport Communications Group (TCG) in order to deliver telephony and data services over a state-of-the-art network.

Further, TCI and US West made headlines when they announced a \$2.5 billion joint venture to build a super information highway. Most of these alliances involve the 50 largest cable operators, who account for almost 90 percent of the subscriber base.

Alliances with local exchange carriers and interexchange carriers will allow cable companies to leverage existing telephony skills at these carriers.

To attract customers, cable and telephony carriers must offer applications.

Currently, CATV operators cannot capitalize on their developing broadband networks unless they:

- ✓ change networks from one-way coaxial pipes to dependable, two-way switches with, obviously, return data capabilities
- ✓ enhance

and improve their billing processes

- ✓ improve their network monitoring, telemetry and control and provisioning capabilities

- ✓ gain better control of their costs
- ✓ improve their responsiveness to customers.

Carriers can help them meet these challenges and offer them excellent market penetration in downtown business areas. Likewise, competitive access providers and other carriers can leverage existing cable infrastructure to capture lucrative access services in suburban business centers, which might not justify fiber optic buildouts.

The holy grail

The holy grail for interexchange carriers, local exchange carriers, competitive access providers and CATV companies is a completely fiber optic network, and

most carriers and many cable providers are working toward this long-term goal.

Until that future date, carriers intend to provide services over existing copper, coaxial, fiber or hybrid networks. New technologies, such as Asymmetric Digital Subscriber Line (ADSL), high-bit-rate digital subscriber line (HDSL) and Integrated Services Digital Network (ISDN), use ordinary copper wires to transmit video-on-demand programs, which previously required coaxial cable at a minimum. These technologies, coupled with advances in digital compression, will increase channel capacity so more than

500 channels can be accessed by cable subscribers.

However, copper wires lose signal power easily and require expensive amplifiers; thus, optical fiber will provide clearer signals and fewer outages in addition to offering higher bandwidth.

As fiber is being added to existing coaxial plant, hybrid fiber/coax networks are emerging which allow for cost-efficient delivery of reliable advanced services. Carriers can now use synchronous optical network transmission (SONET), asynchronous transfer mode (ATM), and other advances in switching technology to

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deliver new services at flexible bandwidths. In addition, intelligent convertor boxes and software-based cable programming boxes will stimulate interactive video.

As this technology becomes readily available and users understand its power, cable-delivered services to home residents, such as home shopping and video-on-demand, will generate significant network traffic.

Carriers will receive additional revenue from businesses, who will use LAN interconnects, image transfer, and videoconferencing services.

Other vendors in the computer industry will use the high-speed digital network to tap the huge market potential of software and data services.

The shifting political climate is accelerating infrastructure changes. Regulatory relaxation of the cable and telecommunications industry will allow cable-telco cross-ownership that will offer better services to the customer.

Highly visible support from the White House has advanced the development of an information superhighway to the top of the national agenda, paving the way for private development.

Video dial tone tests

Cable companies are already testing these new video services on existing cable networks. In Orlando, Florida, for example, Time-Warner will initiate video-on-demand to about 4,000 cable subscribers.

Utilizing a new, digital AT&T switch, Time-Warner can deliver information at speeds up to 20 gigabits per second. To support this fiber-to-the-serving-area strategy, information flow is fed to a node by optical fiber and then carried via coaxial cable to cells which deliver signals to between 500 and 2,500 homes and businesses. (See Figure 2.)

Joint venture: Liberty and Nynex

A joint venture between Liberty Cable of Manhattan and Nynex was among the first to propose video dialtone service, which began in June. In addition to 160-

channel access, subscribers can access video-on-demand services such as movies, special programming, videoconferencing and information services.

More recently, Time-Warner Inc. announced its plan to offer telecommunications services in San Diego.

In the project, an optical fiber network will be built to connect local business customers to long distance carriers and link local customers together. Additional services, including high-speed data and image transfer, and videoconferencing will also be offered.

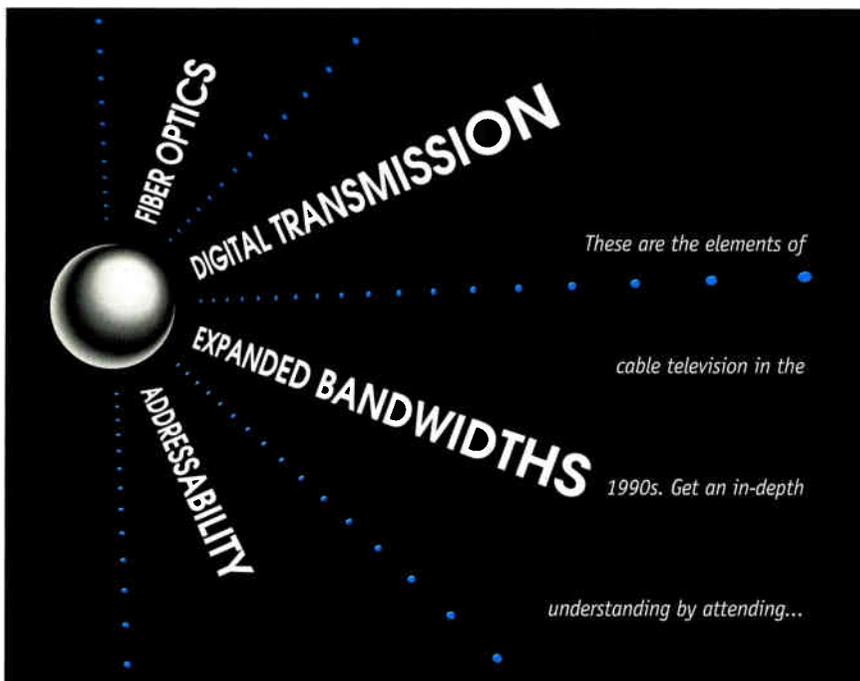
These initial trials are technology driven, but user acceptance of these new offerings will be the litmus test. Moreover, certain technologies such as videoconferencing, virtual reality, and interactive video games will need to achieve critical mass before usage becomes widespread.

Cable telephony in the UK

Telephony services combining optical fiber and cable networks are already beginning in the UK.

For example, companies such as General Cable, Cable London and Videotron Corporation are now providing voice services and other switched services to residential and business users

Cable companies are already testing new video services on existing cable systems.



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who in the past could only choose British Telecom.

Although BT still controls more than 90 percent of the total UK market for telephony services, its management has expressed concern regarding the capabilities of UK cable companies.

Clearly, significant joint ventures and backing from U. S. companies, including Cox Cable, TCI and US West in UK cable franchises has raised this uneasiness—and rightfully so.

U.K. market growing fast

Cable subscribers in the United Kingdom number only 500,000 homes today, but leading analysts forecast this market will grow more than 50 percent annually to reach 6 million homes by the year 2000. According to the UK's Cable Television Association (CTA), the number of cable telephony exchange lines has grown from 2,224 in 1991 to more than

150,000 lines in May 1993. Businesses and residential customers have cut their telephone costs by 10 percent to 25 percent by using cable telephony.

In addition, customers value itemized billing and responsiveness of

**Telephony services
combining optical
fiber and cable
networks are
already
underway
in the U.K.**

these local telephony providers.

According to the U.K.'s Cable Television Association, for example, between 20 percent and 40 percent of all current cable subscribers are changing from British Telecom services to cable-provided telephony services.

The further installation of advanced cable networks could generate more than \$1 billion British Sterling in telephony revenue by the year 2000.

User desire for alternative providers, technological advances, and the CATV provider's need to increase revenue are accelerating the development of these telephony services. By 1994, U.S. subscribers will have access to cable telephony services similar to those in the United Kingdom.

To date, more than 98 percent of local access telephony services in the U.S. are handled by the local exchange carriers, while less than 2 percent of the market goes to the alternate access providers.

With this \$80 billion local exchange market growing at less than 2 percent a

year, most of the revenue growth for new entrants, like competitive access providers and cable companies, will come at the expense of the local exchange carriers. Imagine the revenue impact of cable telephony in the United States if the capture rate was similar to that in the UK.

Cable's next market: Videoconferencing

With the merging of cable and telephony, cable companies are poised to participate in the spectacular growth of videoconferencing, the next wave in telecommunications.

Videoconferencing systems combine television monitors and cameras, special coder/decoders called codecs, and digital transmission services from telephony providers to provide fully interactive video and audio meetings for users. The dominant users of this new technology are businesses, but the prospect for interactive video in the home to date looks promising.

The introduction of lower-cost tabletop and desktop units promises to accelerate acceptance in the business and residential markets. More than 2,000 companies turn to videoconferencing to improve

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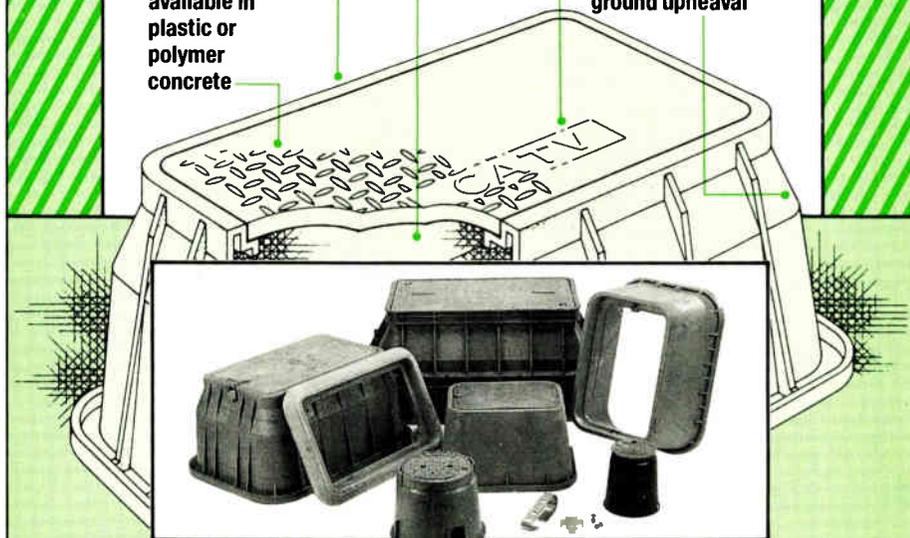
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communication, lower travel costs (while simultaneously providing environmental benefits via a reduction in travel-related smog), increase productivity, enhance customer-vendor relations and eliminate the time delay in critical decision-making.

According to VideoBooth studies, the industry revenues for equipment, transmission and services are growing at more than 60 percent per year and the market for transmission revenue will exceed \$1 billion by 1995. The introduction of videoconferencing to 30 million video-ready PCs in use could increase this projection significantly.

Study: User growth strong

In early 1993, for example, VideoBooth Inc. conducted a survey of 140 current videoconferencing users. These primarily U.S.-based companies have nearly 1,500 sites, representing about 10 percent of the worldwide installed base. This study addressed equipment choice, usage patterns, call patterns, network choice and highlights key market trends and critical success factors in the videoconference market.

Of particular interest to carriers, competitive access providers and cable companies are the usage levels which for the heavy users exceed more than 60 hours

per month per system and represent significant opportunities for transmission revenue.

The implications are also of importance to those companies offering and installing services including LAN interconnect, Metropolitan Area Networks (MAN), and Wide Area Networks (WAN).

Videoconferencing has already proved in for a national distribution company.

One user example involves a multi-billion dollar national distribution company, which turned to videoconferencing in the summer of 1992 to link one its divisional headquarters to its corporate Management Information Systems group 20 miles away. Two single monitor PictureTel 4000, model 400 systems were configured for the both company's private

network at 384 kbps and for the public switched network with 112 kbps access. The company uses videoconferencing to make time-critical decisions about a systems development effort and to conduct internal training to divisional MIS personnel.

In previous system development efforts, corporate MIS professionals found themselves spending too much time traveling between sites and turned to videoconferencing to speed information sharing on an as-needed basis to meet aggressive project deadlines and make key executive decisions.

Awareness breeds new users

As awareness of videoconferencing's capabilities and benefits grew, new users from other divisions began to use the system to link company employees through a public room network with company distribution centers and with the company's suppliers.

The company's usage of more than 30 hours per site per month is split equally between speeds of 112 kbps and 384 kbps. With the planned addition of 10 more systems and a multi-point bridge in 1993, monthly usage is expected to grow systemwide to more than 350 hours per month.

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Advances in video compression technology, increases in the availability of digital networks, and the adoption of an international standard, combined with business pressures, have spurred videoconferencing growth, but obstacles still remain.

Obstacles still remain in videoconferencing, including equipment interoperability.

Equipment from leading vendors still does not interoperate at the highest performance levels. Users want dial-up capabilities from network providers and seamless

communications for on- and off-net traffic.

Inter-organizational applications (company-to-company calling), improved equipment performance and more flexibility in network services (i.e., bridging and ISDN) are accelerating a movement toward public networks.

No clear leaders

While some network vendors already have entered the race, no one has emerged as a clear leader in videoconferencing services. Interexchange carriers will transport the bulk of long-distance traffic, but they cannot provide the local access portion.

Local exchange companies have the inside track for local access revenue, but they have become a bottleneck in terms of delivering flexible, timely and trouble-free services to customers. Opportunities thus exist for lower cost alternate access providers such as CAPs and CATVs, as long as they meet customers' service expectations.

In addition to rapid broadband optical fiber deployment and a growing knowledge of telephony, many CATV providers have videoconferencing systems in place. Several cable companies utilize videoconferencing regularly to review operating results with regional offices and subsidiaries.

Cable involvement

One major cable company with an expensive multi-point control unit soon will provide multi-point bridging services to its customers at a much lower cost than its major competitors. Although a key focus for cable companies is improving their networks, they will leverage existing networks in creative ways to generate addi-

tional revenues.

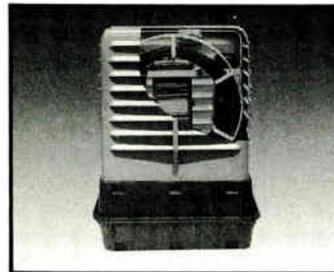
To manage these new service and product offerings effectively, cable entrants will have to establish clear customer-focused policies. In addition, sales and support staff must be trained in solution and application selling, instead of the much different subscription sales approach. Fortunately for the CATV provider, the adjustment should be faster than for BOC LEC staffs, many of whom are struggling with the concept of competition.

New service providers must overcome network integration and coordination

issues in offering interactive services like videoconferencing. They also must cope with the harsh realities of increased competition, as overcapacity in the local access market results from the rollout of more powerful networks. Those who succeed must be nimble and quick as they re-engineer their corporation for the 1990s.

One result seems clear; this challenge and the perceived urgency in getting to market will drive CATV providers into alliances with interexchange carriers, local exchange carriers and competitive access providers. **CED**

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Preparing for not-carried local TV stations

Sifting through A/B switches

- ✓ Television sets may have a variety of antenna terminals (one combined coaxial terminal, coaxial VHF and screw terminals for UHF, or separate screw terminals for VHF and UHF).
- ✓ The station(s) not carried might be VHF, UHF or both.
- ✓ Customers may or may not have a VCR and/or converter.
- ✓ VCRs have another whole variety of VHF and UHF terminals.

The possible permutations are many!

Collected on the following pages are diagrams of hookups for some of the more common situations and a selection guide to use in choosing the best one. The diagrams include Radio Shack part numbers for the required hardware, although they are not identified as such. These can be deleted if systems wish to furnish the hardware themselves, or included if they want to trust customers to buy their own accessories. The selected A/B switch does meet the FCC Part 15 isolation requirements for an antenna selector switch.

A suggestion: **Unless you want your customers to go screaming out of the lobby, never to be heard from again, don't just hand them the selection guide and a book of diagrams.**

A more customer-friendly approach is as follows:

- ✓ Train your technicians and CSRs on the enclosed materials.
- ✓ Help the customer select the proper diagram.
- ✓ Supply only the selected diagram and an enclosed note.
- ✓ Either supply the components or direct the customer on how to get his own.

In any case, give the customers the jumpers they need, as good jumpers and connectors are difficult to find in the retail customer electronics stores. If customers choose to buy their own equipment, caution them about the selector switch. Only one marked "This device is verified to comply with FCC Rules Part 15 for use with cable television service" will have adequate isolation to avoid interference between cable signals and off-air signals.

Few in the cable industry are happy about having to do this at all, but unless retransmission consent is successfully challenged in the courts, the situation will arise and systems had better be ready.

Selection guide

Tables 1 and 2 will help you select the proper connection diagram and equipment for connecting either an outside antenna or an indoor set-top antenna ("rabbit ears") for direct reception of television broadcast signals that are not carried on the cable system.

and/or to negotiate a payment for their use. Stations meeting certain signal level requirements may elect must-carry as an alternative, in which case they lose the right to negotiate a fee for carriage. On the other hand, making room for must-carry

stations may force operators to drop other non-must-carry broadcasters that are popular with subscribers.

Some major players in both the cable and broadcast industries have taken relatively hard positions with regard to retransmission payments. Under this new scenario, it seems probable that some systems will fail to reach an agreement with all the stations demanding a fee for carriage and, therefore, will drop some stations they previously carried. Operators need to prepare to assist customers with receiving

those signals using antennas and selector switches. Keep in mind that our customers did not do this to us and it is essential to be as customer-friendly as possible under what will be difficult circumstances.

Adding a selector switch is not as simple as it sounds. Consider that:

- ✓ Customers may have a variety of leads from existing antennas (combined or separate VHF and UHF leads, coaxial or twinlead).

Television set antenna terminals	Off-air antenna lead-in type			
	Outside antenna			Indoor antenna
	Separate flat twinleads	Combined single flat twinlead	Combined round (coaxial) lead	
Single coaxial connector	7	6	5	15
Coaxial VHF, screw terminal UHF connectors	8	2	3	16
Separate screw terminal connectors for VHF and UHF	13	1	4	14

TABLE 1
When not-carried stations are either VHF or both VHF and UHF

TABLE 2
When not-carried stations are only UHF

Television set antenna terminals	Off-air antenna lead-in type		
	Outside antenna		Indoor antenna
	flat twinleads	round (coaxial) lead	
Single coaxial connector	6	5	19
Coaxial VHF, screw terminal UHF connectors	9	11	17
Separate screw terminal connectors for VHF and UHF	12	10	18

By David J. Large, Director of Engineering, InterMedia Partners

Your general manager has just informed you that the system is dropping one of the local network affiliate stations. What now?

The 1992 Cable Act created a new right for television stations: retransmission consent. Under the Act, all stations (except superstations) have the right to deny cable operators permission to use their signals

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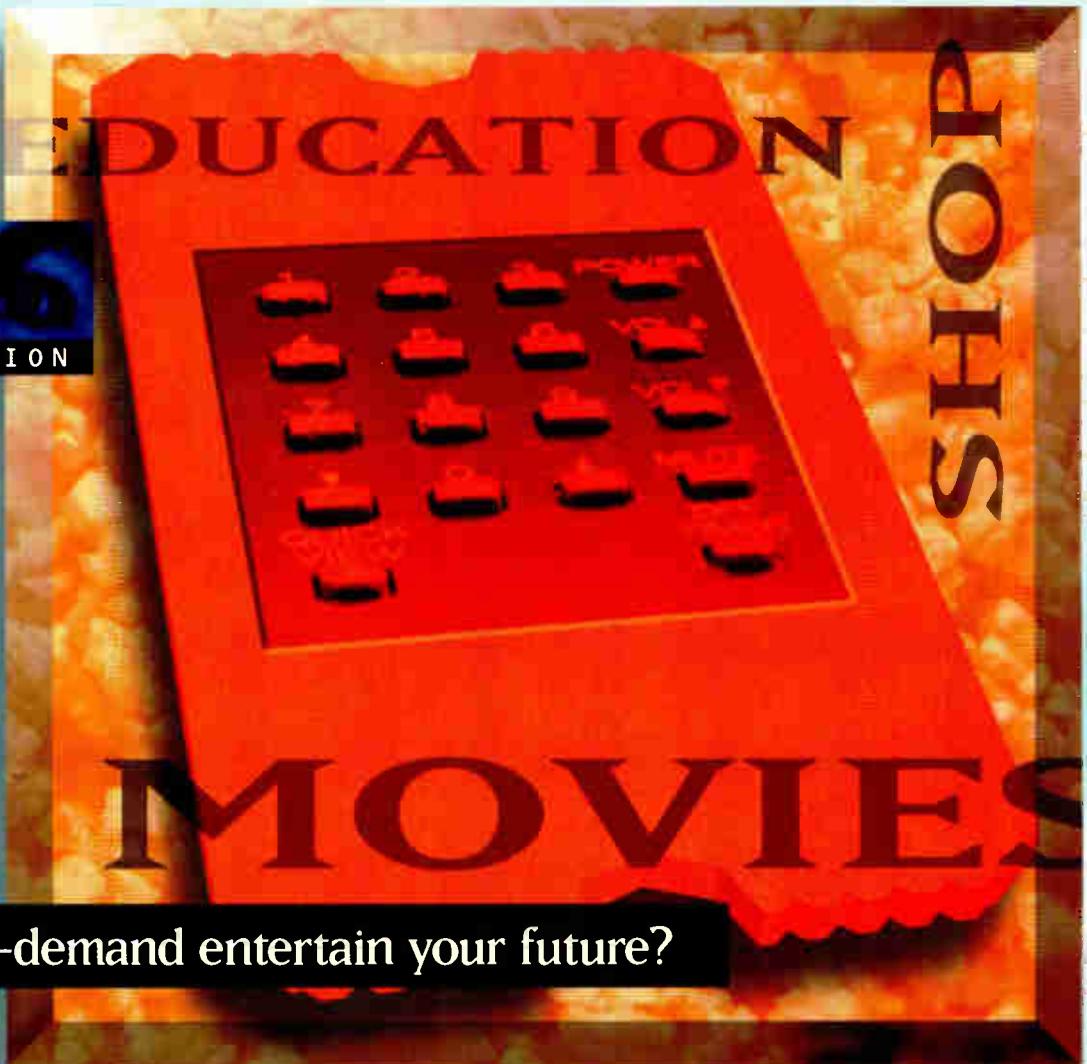
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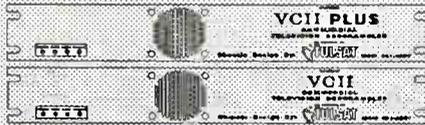
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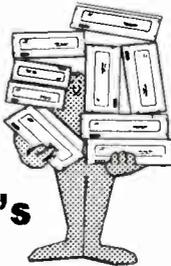
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A/B SWITCHES

Additional parts required:
1 VHF/UHF splitter
(p/n 15-1252)
1 A/B high isolation switch
(p/n 15-1249)
1 coaxial jumper cable

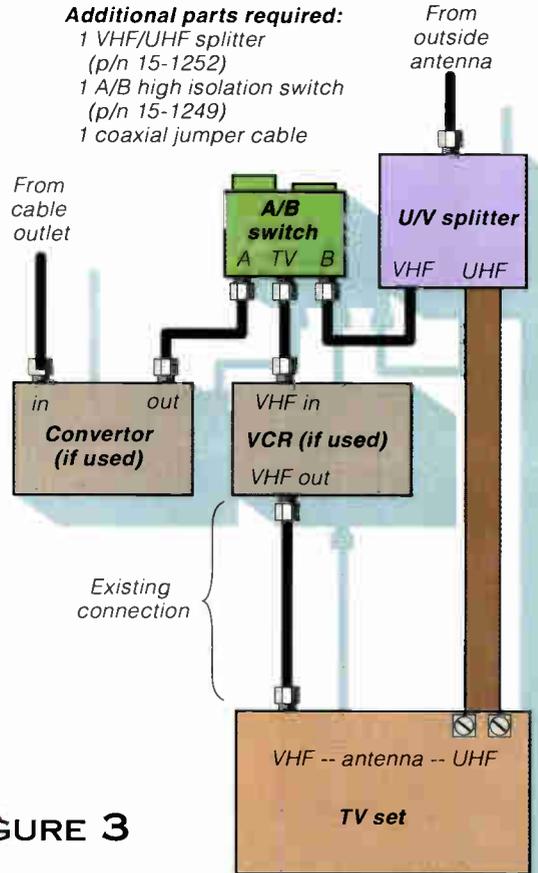
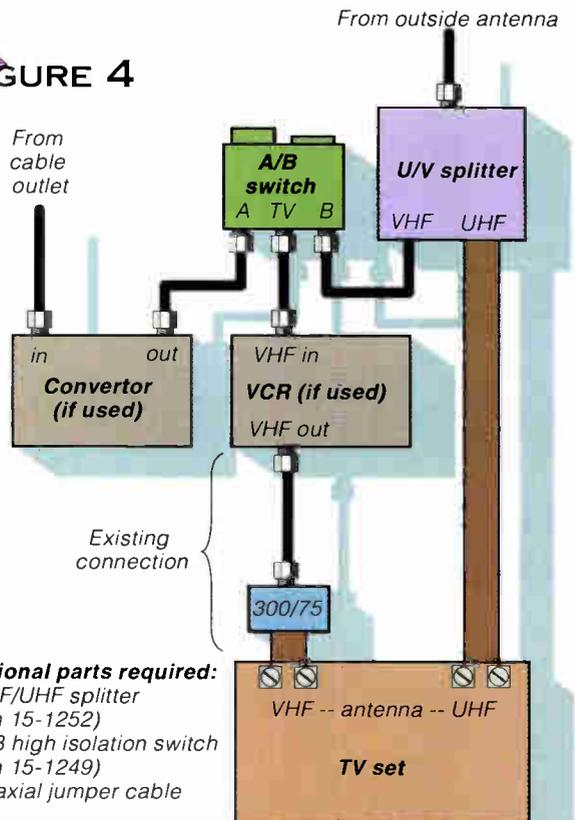


FIGURE 3

FIGURE 4



Additional parts required:
1 VHF/UHF splitter
(p/n 15-1252)
1 A/B high isolation switch
(p/n 15-1249)
1 coaxial jumper cable

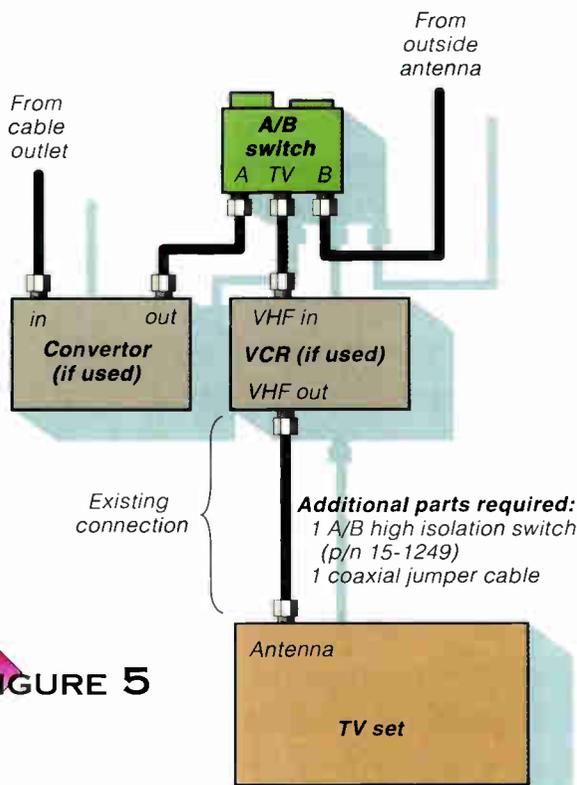


FIGURE 5

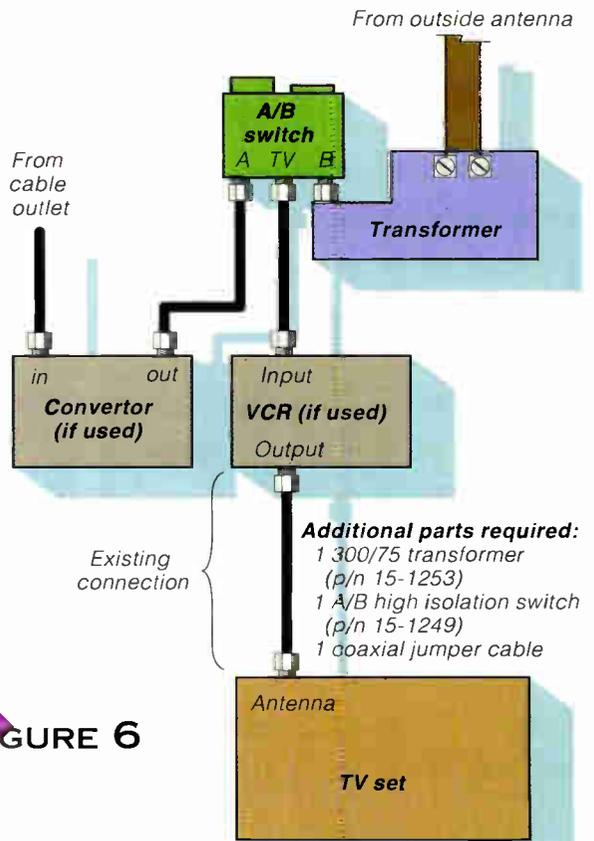


FIGURE 6

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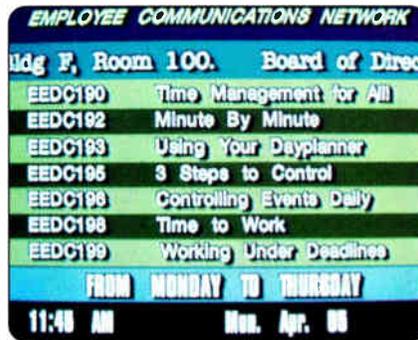
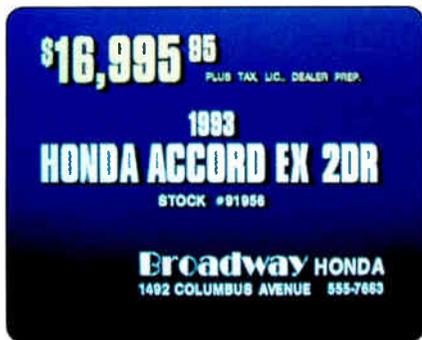
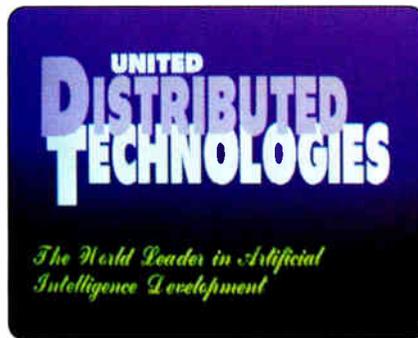
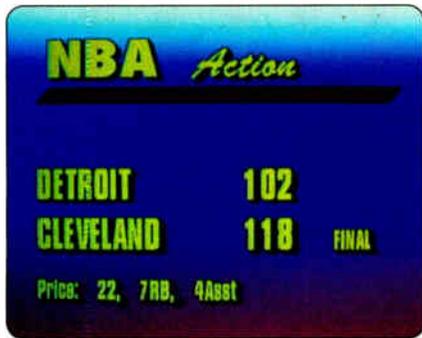
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A/B SWITCHES

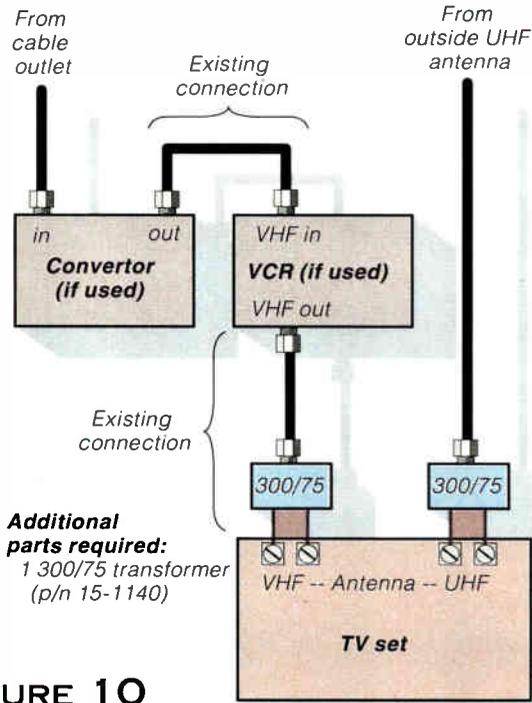


FIGURE 10

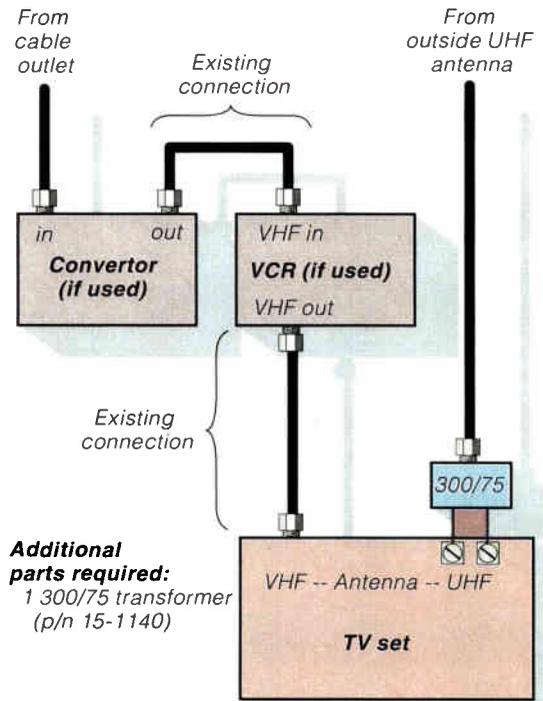


FIGURE 11

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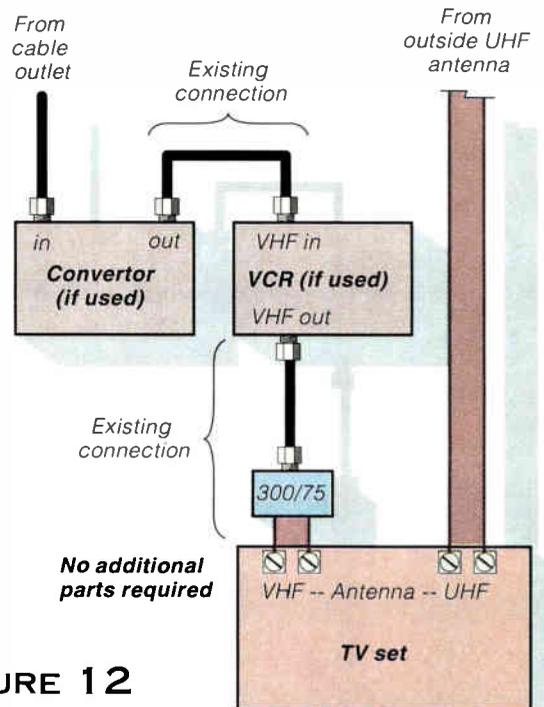
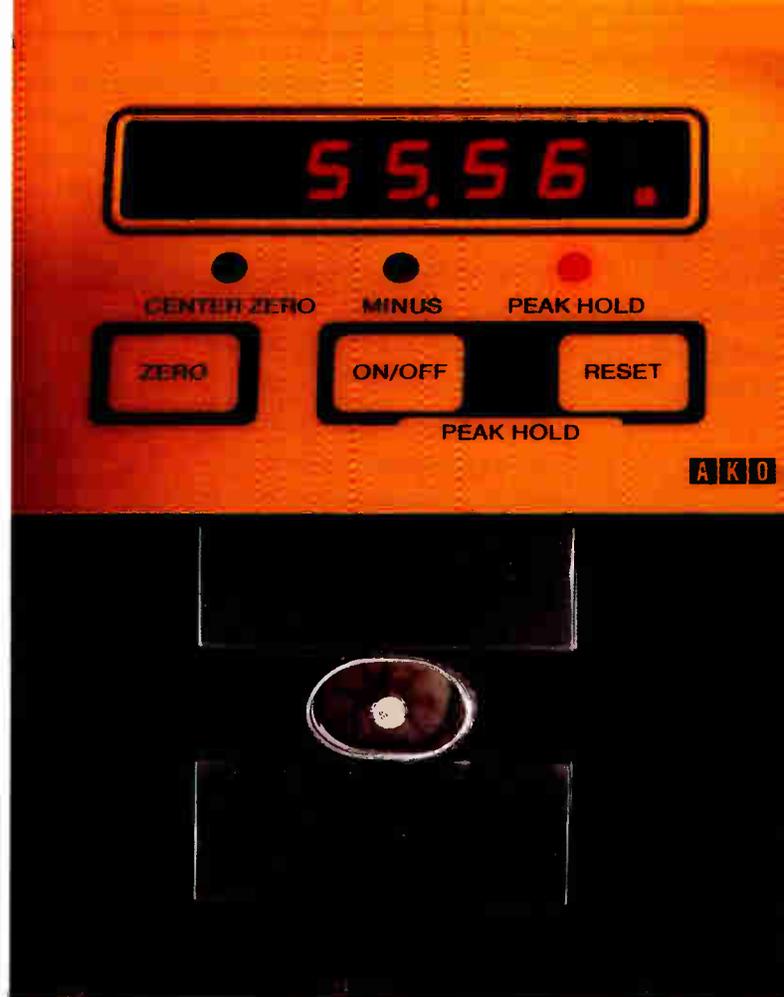


FIGURE 12



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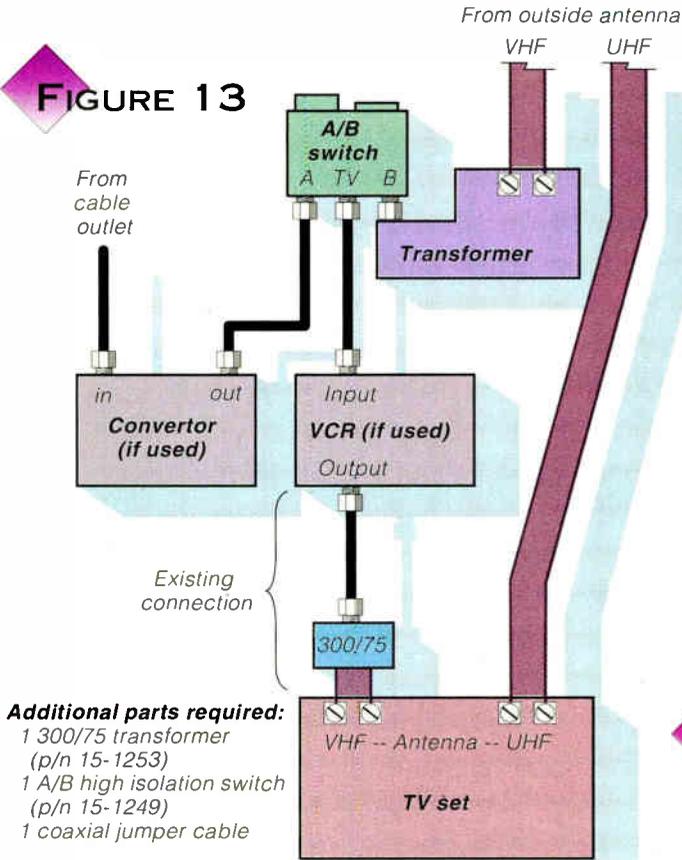
If you're planning to expand or upgrade with low loss cable, why not compare and give us a call. We'll give you something that can take the pressure.



Times Fiber Communications, Inc.
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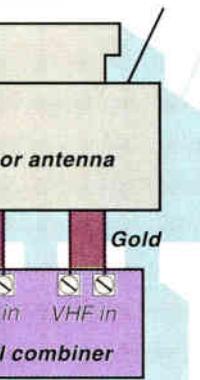
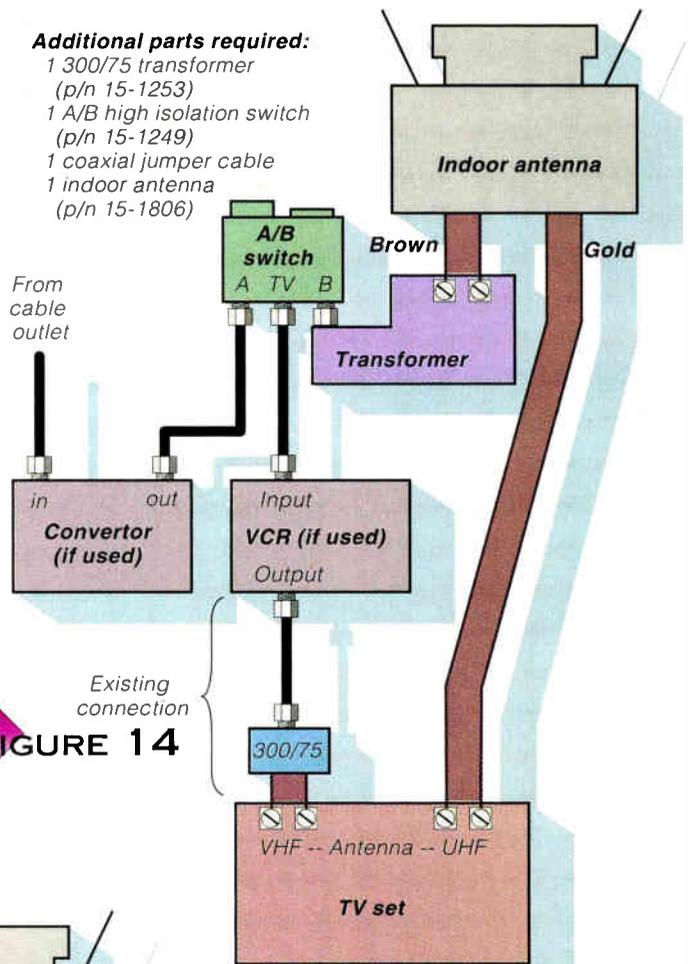
A/B SWITCHES

FIGURE 13



Additional parts required:
1 300/75 transformer (p/n 15-1253)
1 A/B high isolation switch (p/n 15-1249)
1 coaxial jumper cable
1 indoor antenna (p/n 15-1806)

FIGURE 14

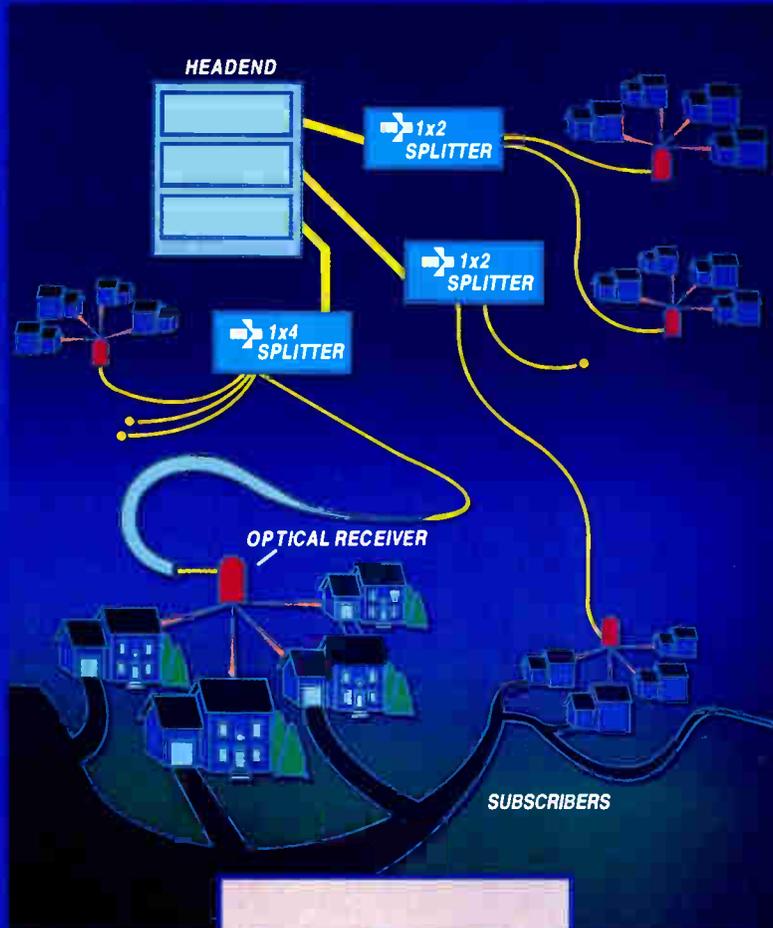


Additional parts required:
1 UHF/VHF combiner (p/n 15-1295)
1 A/B high isolation switch (p/n 15-1249)
1 coaxial jumper cable
1 indoor antenna (p/n 15-1806)

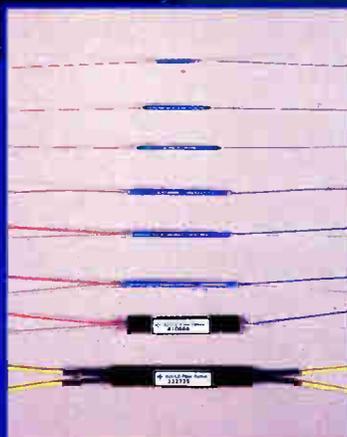
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FIGURE 18

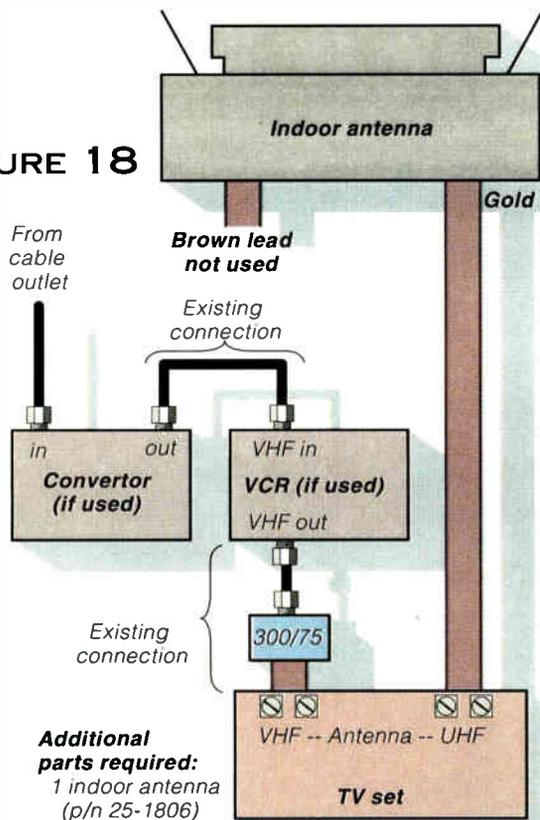
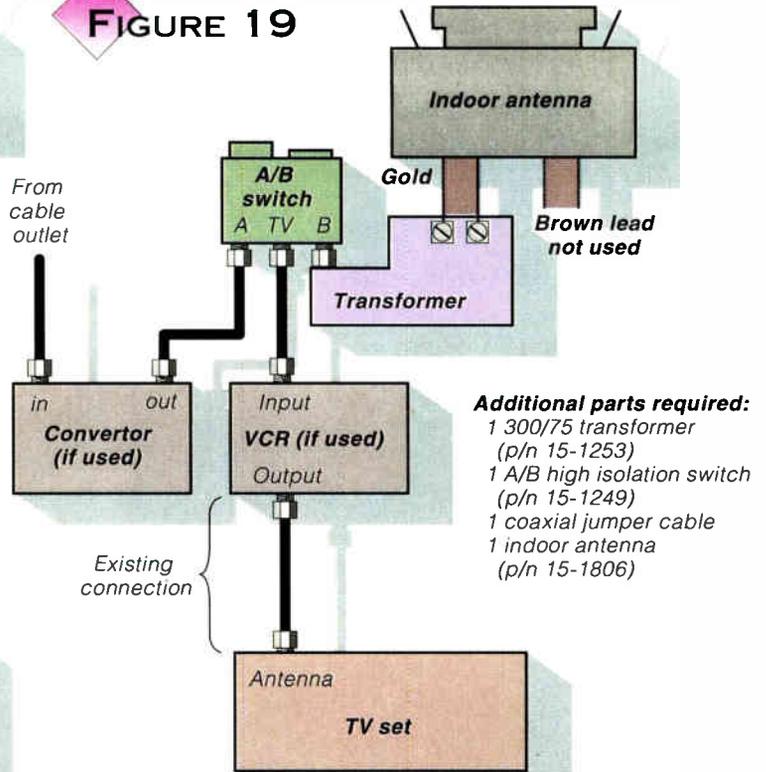


FIGURE 19



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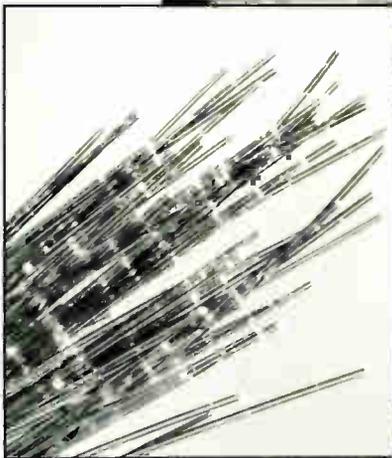
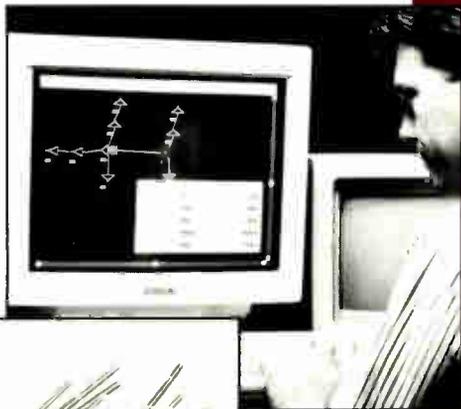
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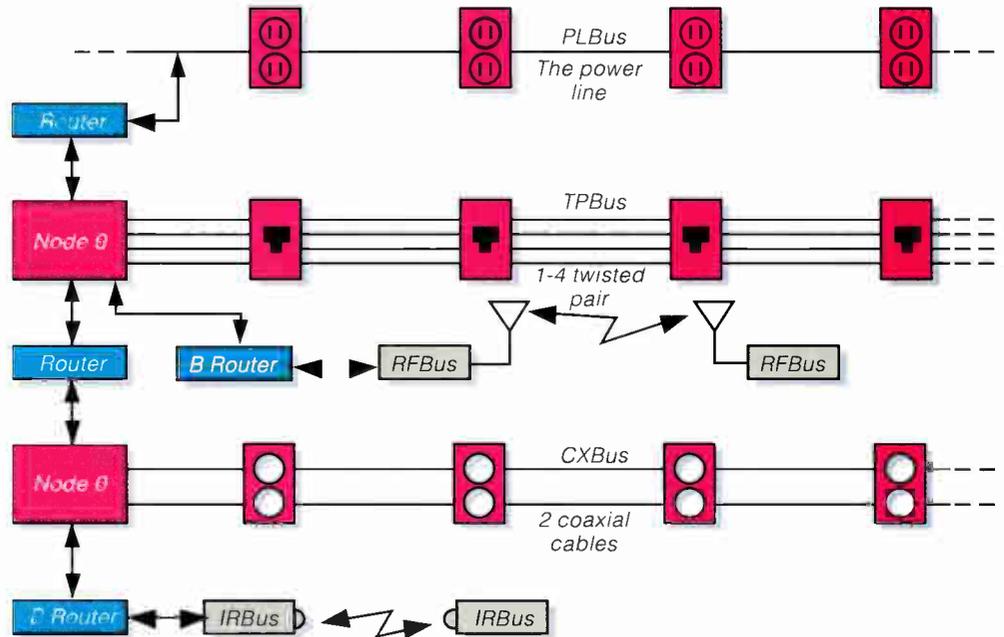
products using the network.

The five media are the power line (PLBus), twisted pair (TPBus), coaxial cable (CXBus), infrared (IRBus) and low power radio (RFBus). The medium of broadest interest to the consumer electronics and cable industries is the CXBus, because of its wide bandwidth.

To be able to provide both control and distribution functions, the fundamental architecture of the CEBus environment is to divide a transmission medium into a control channel and, in some cases, a number of data channels. The function of the control channel is to provide a tightly characterized "meeting ground" on the medium, where all of the products on the medium can interact. It is intended for short commands and messages. Products use the control channel to negotiate for network resources such as spectrum space on a medium and addresses.

On the other hand, the data channels are used to distribute signals whose bandwidth, modulation type or duration do not fit the control channel specification. Examples include analog telephone transmit and receive voice channels, digitized audio such as in CD or DCC formats, or TV signals at RF. Almost any type of signal can be sent

FIGURE 3
The CEBus network: Moving between media



FIBER RESTORATION IN MINUTES

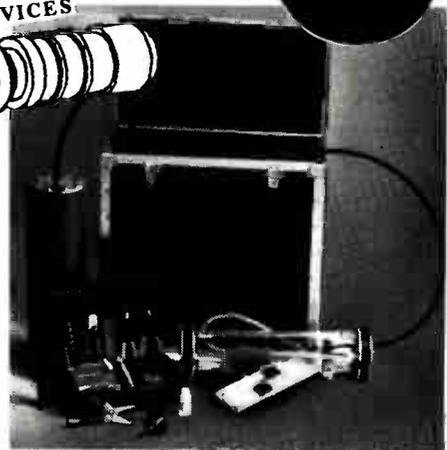
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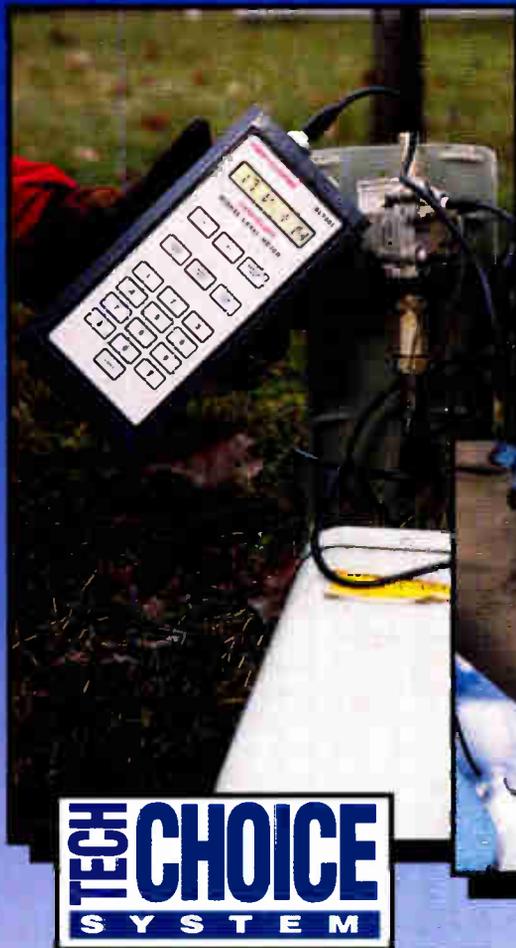
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◆ CONSUMER ELECTRONICS BUS ◆

over a data channel.

The basic operation of the CEBus system is outlined in Figure 1. Signals are placed on the data channels by either a source product from within the home (such as the output of a cable descrambler or VCR) or from outside the home (such as the cable spectrum from the subscriber drop). This promotes the concept of interoperation between products.

The CEBus network

Certain product areas tend to naturally "fit" certain media. For easy interoperability, it is essential that products on different

media be able to contact each other on the control channel. To provide this inter-media control channel coupling, devices called "routers" and "brouters" are specified in the standard.

A router couples two wired media, while a brouter couples a wired medium to a wireless medium. These are shown in Figure 3. Thus, even though a product is located on a given medium, it can communicate with and control a product on another medium; and a signal coming in from outside the home can be moved to another medium to control a product.

One of the fundamental targets of the

CEBus Committee is that products from the various business sectors can be easily designed to work together. Perhaps the largest promise is services provided through the cable system interacting with products on the network.

The coaxial cable bus

The CXBus is designed to be directly compatible with cable applications. Cable-Labs, some MSOs and cable hardware vendors have guided the architecture and frequency allocations used in the CXBus standard. The CXBus is designed to provide several general services, including:

- ✓ That of interfacing to the cable system and distributing cable signals and services throughout the CXBus network,
- ✓ Providing the distribution of in-house generated signals, such as the outputs of descramblers, VCRs, video disk players and compact disc players,
- ✓ Providing multi-room remote control of all the products on the network.

The architecture of the CXBus is shown in Figure 2. It is a result of the need to provide reliable cable service at consumer prices.

The wall-mounted connectors can be arranged in any desired configuration. For instance, the four wall outputs could be placed in one room (one on each wall, perhaps) or could be placed separately in four rooms. The CXBus is independent of geography; that is, a product can be located anywhere in the network and then moved without problem.

The use of CXBus in subscriber homes has a number of benefits, including:

- ✓ The CXBus network is buffered from the subscriber drop, substantially reducing the amount of signal leakage from the home back into the system,
- ✓ The network uses cable industry architecture and wiring practices—there should be no concern about damage to ATV and 16-, 32- and 64-QAM signals passing through the network,
- ✓ Cable equipment such as descramblers can be located anywhere in the network and still can provide the descrambled picture to any TV or VCR on the network. The descrambler(s) can be controlled from anywhere in the network. For example, the descrambler(s) can be located in a centralized utility box inside or outside the home in board form, thus saving cabinet and power supply costs. On the other hand, they can be located on a set-top and still provide the same network-wide services.

In the next part of this article, we will explore what is involved in converting products to CXBus network operation, and some CXBus implementations that completely eliminate the current points of friction between the cable and consumer industries. **CED**

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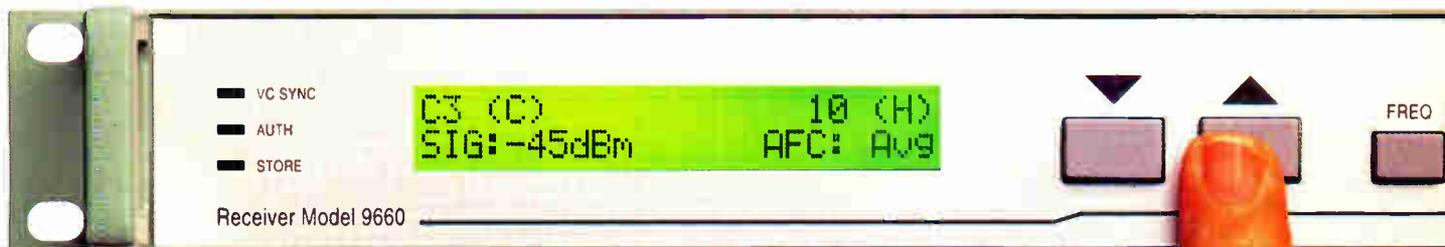
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Local area network technology for cable TV

Using existing plant for LAN

◆ FIGURE 1

RF modulation scheme	Spectral efficiency	Carrier/noise
BPSK Bi-phase shift key	1.0 bits/Hz	12 dB
QPSK Quadrature phase shift key	2.0 bits/Hz	15 dB
64-QAM Quadrature amplitude Modulation	6 bits/Hz	27.5 dB
16-VSB Vestigial side band	8 bits/Hz	33.5 dB

Note: chart assumes an ideal system—Nyquist bandwidth with excess bandwidth

By Ed Zylka, director of marketing, Zenith Communication Products Division

The impact of the digital super highway has created a transition for cable operators from one of providing video entertainment services to that of non-traditional services such as local area network (LAN) connectivity and telephony. These changes have been facilitated by new competition to the cable TV industry, the deployment of fiber optic systems, digital technologies and government regulation.

Because the basic cable TV infrastructure is a high bandwidth conduit for the transmission of multimedia services, cable operators have the ability to implement LAN services over their existing plant to create incremental revenue. A ubiquitous metropolitan community network can be developed with specific LAN applications for markets which include residential, campus, health service, manufacturing and internal use.

Part one of this two-part article will address LAN and MAN technology fundamentals including LAN basics, two-way cable TV plants, RF modulation, and software and hardware systems. Part two will discuss LAN system applications and case studies for the cable TV operator.

Network basics

Depending on the geographic coverage of the data network, the system can be categorized or defined as a local (LAN), metropolitan (MAN), wide (WAN) and even global area network (GAN). There is no clear definition on what constitutes a network coverage.

In general, a LAN tends to support computer communications within an enterprise, campus or facility. A MAN can extend a LAN node or, in the case of a cable TV plant, act as a backbone to carry multiple data services including LANs or switched data services across a community or city. A wide area network or

WAN supports the connectivity of LANs over T-1 carrier circuits, telephone lines, X.25 circuits or digital switched circuits. To complete shrinking of the world boundaries, network communications have now become global through the use of satellites.

Topology defines the physical and logical organization of the nodes on a network and are typically laid out in a bus, tree-and-branch (variation of the bus), star and ring. The tree-and-branch topology common to the cable TV industry requires a centralized controller or headend device to create a duplex data path.

A bus, on the other hand, is more simplistic and typically requires a headend device only for broadband cable TV systems. Star-based networks require an intermediate controller device which attaches to all network nodes. A ring can be thought of as a bus turned around on itself and does not require a common controller.

Media access control

A local area network, in contrast to a point-to-point data network, must provide simultaneous access to multiple users all attached to a single physical cable. Media access control (MAC) provides what essentially amounts to a function similar to polling in traditional multi-drop networks. It ensures an individual node has fair access to the media, and that not more than a single node at any one time uses the media.

ALOHA is one of the earliest access methods and was developed through early packet radio experiments. It provides access onto a network by having the user node transmit without first checking to see if the network is quiet. If a collision occurs, the node waits for a random time interval and retries until it gets its message through and receives an acknowledgment from the other node. Because of collisions, maximum theoretical channel loading is about 18 percent. The development and origination of many local area network MAC protocols can be traced back to ALOHA.

The MAC protocol used by Ethernet LANs based on bus topologies is defined as carrier sense multiple access with collision detection, or CSMA/CD. When a node attempts to transmit, it first listens for traffic on the wire and waits to transmit until the wire is quiet. Due to distances and media propagation delays, it is possible to have two stations transmitting at the same time on what appears to be a quiet wire.

The resulting collision between the two stations will initially go unnoticed. In this case, the transmitting node will fail to receive a positive acknowledgment from the destination node and will re-transmit.



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network in the world. Second- and third-generation protocols were subsequently developed for Zenith's Metropolitan Community Network family of LAN-based cable TV products. These products are based on an enhanced CSMA/CD protocol.)

Of great concern to cable operators is spectral efficiency and frequency agility. It is the function of an RF modulation technique to not only provide higher data rates within a cable TV channel (i.e. bits/Hz), but to also ensure reliable performance with extreme carrier-to-noise conditions. The data network's transmission must be rugged so it can operate in an environment where white noise, ingress and common-mode distortion may be present—especially on the return path.

Comparisons of various modulation schemes can be found in Figure 1. The ability of an RF modem to utilize a range of frequencies allows the cable operator to use open channels to deploy new data services. Agility ensures that forward channels are compatible with entertainment video, and reverse channels could be moved to avoid ingress or other system related problems, especially on sub-split cable plants.

Typically, cable plants are designed using a tree-and-branch topology with

newer fiber-based systems constructed as tree-and-star. In a tree-and-branch topology, downstream from the cable headend (also referred to as forward) channels are of a broadcast type, whereas upstream channels to the headend (also referred to as reverse) are of a multi-access type.

This implies that in the forward direction all communicating nodes listen to the same information emanating from the headend which is the main signal point. Therefore, in the forward direction, no data collisions can occur since only the headend "controller" communicates. However, in the reverse direction, many nodes may broadcast at one time, hence, there is a need for a common MAC protocol to alleviate upstream collisions on the reverse channel.

To establish a full duplex path on a cable TV plant, a device known as a frequency translator is used. The network node transmits data on an upstream channel to the headend. At the headend, the translator up converts the node transmission and broadcasts the information to all network nodes. Multiple independent data networks can be operated on a cable TV plant via frequency domain multiplexing by simply installing an additional frequency translator for each new LAN

(see Figure 2).

In general, the system architecture, i.e. a metropolitan cable TV plant configured in a tree-and-branch topology, dictates the most effective MAC protocol. The standard baseband Ethernet and Token Ring LAN protocols described earlier would have to deal with a cabling environment that is significantly noisier and longer. Two-way digital transmissions on residential cable TV plants encounter long propagation delays of approximately 300 microseconds for 20 miles. Pure polling, CSMA/CD and token passing schemes would incur delays so severe that throughput would be poor.

For example, an Ethernet node expects to "hear" itself within a 51 microsecond window as part of its collision detection and enforcement mechanism; this effectively limits Ethernet to local connectivity of approximately 4.5 Km (span). The token ring MAC protocol dictates specific token holding or access times on a per node basis; it also ensures that the insertion of new nodes become recognized by all stations on the network.

The overhead of these processes limits the effective range of token ring to 4 Km. It is obvious that both Ethernet and Token Ring MAC protocols, even if modulated onto an RF carrier, could not support the

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◆ LOCAL AREA NETWORKS

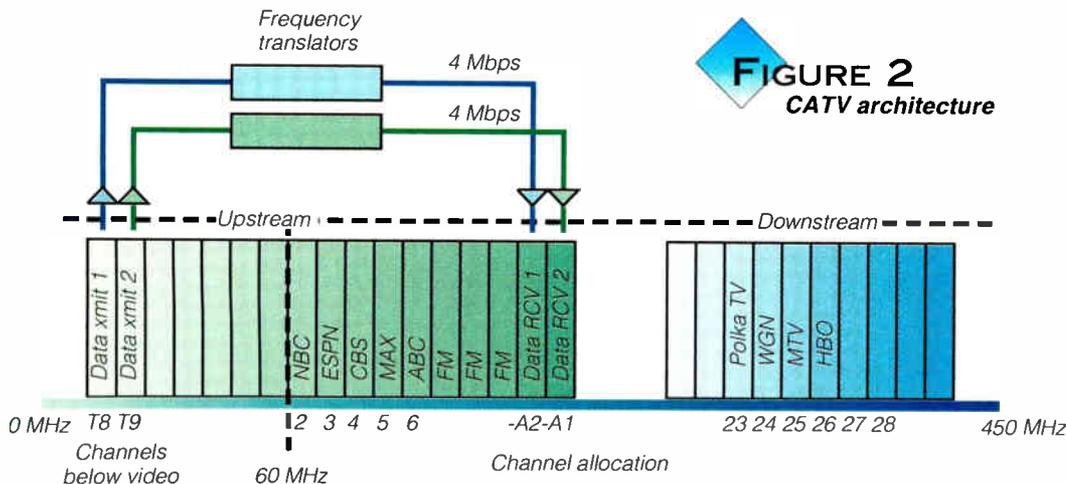


FIGURE 2
CATV architecture

ery of data. Connections are created in much the same manner as the postal delivery system—the NOS appends address information to the data packet on where to route the information.

Several popular examples include TCP/IP (Transmission Control Protocol/Internet Protocol), Novell IPX and Apple Computer's AppleTalk. These software protocols allow connection into various computer resources, including file servers, electronic bulletin boards and mainframes.

For example, a user with TCP/IP software installed on their personal computer could access the Internet, the largest computer

network in the world, via LAN, MAN or WAN facilities. The Internet contains a vast array of electronic information resources for researchers, students and business professionals. Electronic connections can be made to the White House, NASA, the Library of Congress and thousands of other facilities. Topics range from aeronautics to zymurgy (homebrewing).

System hardware

The diversity of computer equipment,

delays associated with a metropolitan cable TV plant.

Software—the common thread

Data networks were created to establish more effective means of communications, and to permit more convenient access to electronic resources. The hardware connection system, whether it is Ethernet, Token Ring or cable TV-based LAN, provides a simple conduit between users and resources.

However, to create a homogeneous net-

work, software called a network operating system (or network protocol) is needed. A network operating system (NOS) can be thought of as a spoken language. It enables users on dissimilar computer platforms, such as mainframes, IBM PC compatibles, and even Apple Macintoshes, to communicate via a common protocol.

The NOS serves other important functions as well. It establishes a "virtual" connection between two stations on a network and ensures end-to-end error-free deliv-

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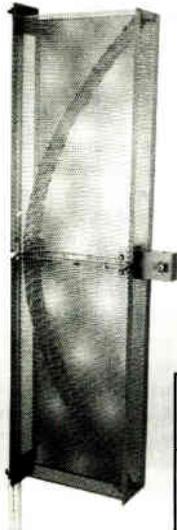
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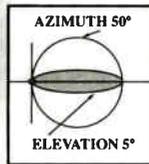
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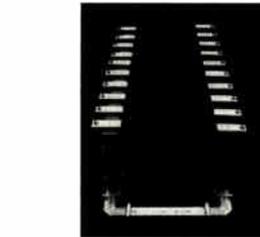
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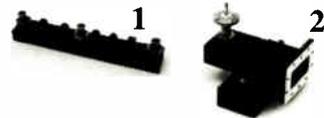


*Glyn and Emily Bostick have been designing and marketing products for the communications industry for 25 years. They have produced many *firsts* for the TV industry. They founded Microwave Filter Company in 1967 and were its chief executives until April, 1992, when they left and started Communications & Energy Corporation.

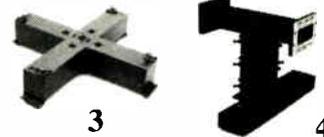


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◆ LOCAL AREA NETWORKS

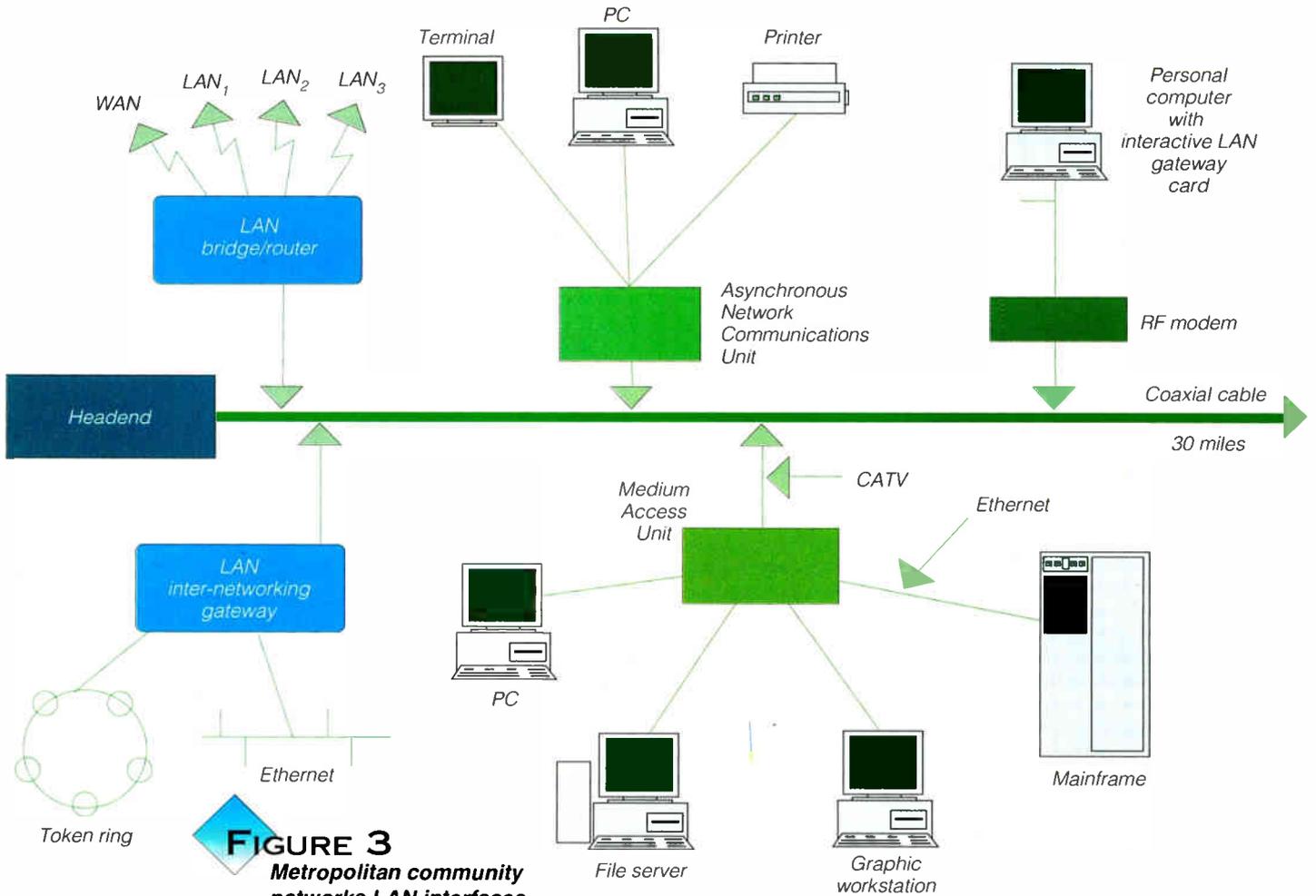


FIGURE 3
Metropolitan community networks LAN interfaces

ranging from mainframes to IBM PC compatibles to Apple Macintoshes to Sun SPARCstations to terminals and printers, requires a variety of connectivity solutions from the perspective of a network provider. Physical medium interfaces are available for network connections to coaxial, twisted pair, fiber optic and even wireless.

The most common hardware interface components are network adapter cards for personal computers. The units are installed within the computer and are designed to interface with the internal bus. This provides what is essentially a direct attachment from the computer bus to the network wire.

A network bridge, by definition, connects similar networks. Bridges can be used to isolate localized user traffic from a backbone through filtering methods by analyzing the physical address contained in a user's network interface device. A LAN bridge will ignore NOS protocol addresses and transparently forward all transmissions. Bridges are also used to extend network spans. LAN routers function similarly to bridges, with the exception that they understand and use NOS protocol address information contained in

the data packet as routing and filtering criteria.

Zenith's Galaxy Exchange bridge/router can act as a gateway between different LAN systems—for example, the data packet structure for Ethernet differs from Token Ring. In this situation, the bridge or gateway must translate one protocol to the other, or encapsulate the data packet from one protocol to the other. As described earlier, the transportation of Ethernet or Token Ring data over cable TV backbones requires the translation of the protocol to operate over the distances and signal conditions imposed by the plant.

Gateways referred to as medium access units (MAUs) permit the extension of standard based LAN interfaces for 802.3 Ethernet over cable TV facilities; the physical connections include a standard AUI (attachment unit interface) port and an "F" type interface for connection to the cable TV plant.

Devices which provide RS-232 connections to common computer equipment are available for cable TV as well. Similar to dial-up phone modems, they are sometimes referred to as network communications units and offer asynchronous inter-

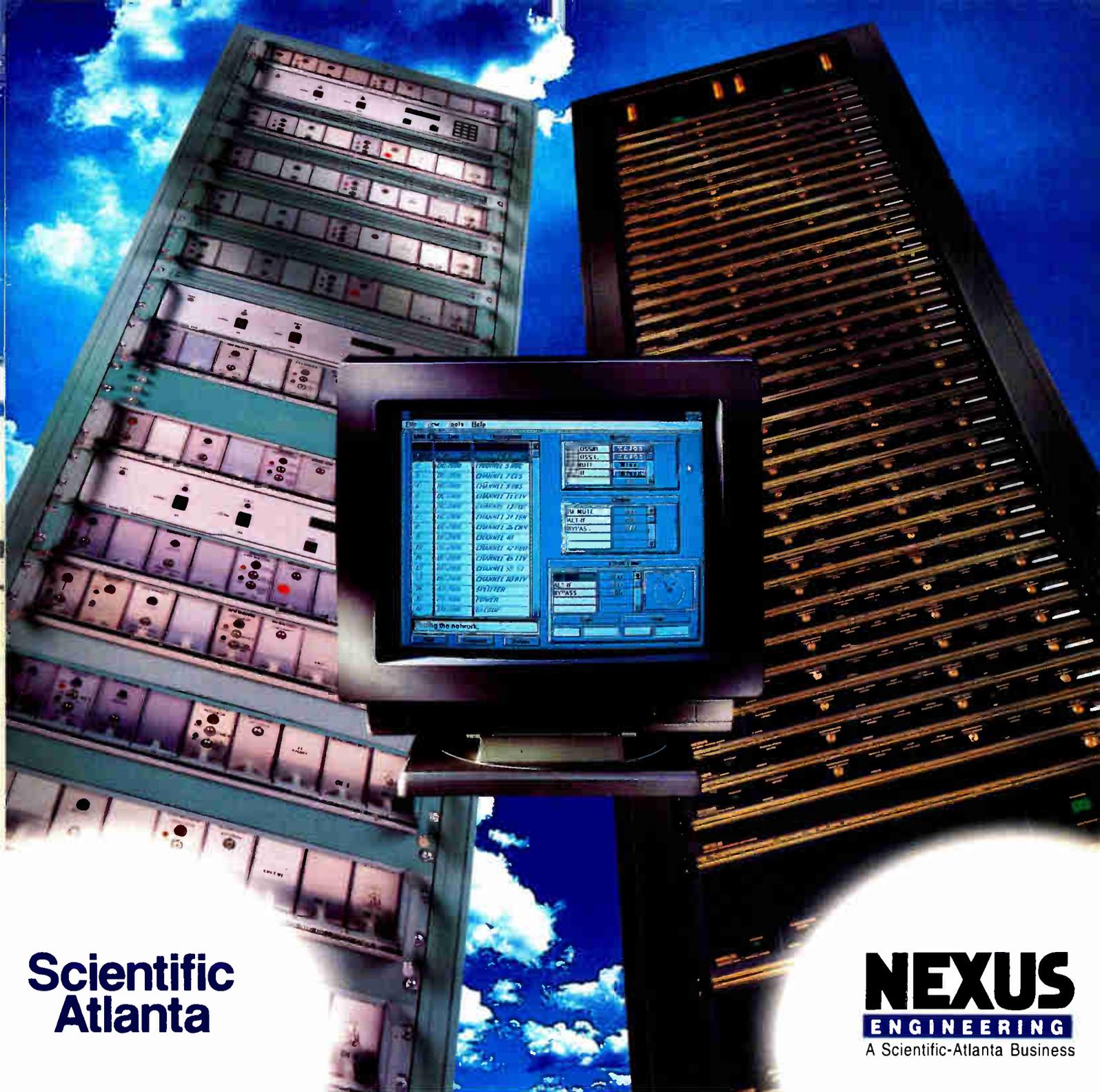
faces to printers, terminals and mainframes. Real-time control applications may include traffic signal control and remote data monitoring.

The LAN connectivity products shown in Figure 3 can provide flexible metropolitan community network solutions for education (K-12, campus, dormitory), work-at-home and electronic resource services. Cable TV-based LANs can also support computing needs for community businesses in the health and medical, legal and financial sectors.

Digital services—new source of revenue

Several factors outside the cable TV industry have accelerated the move to the deployment of interactive services. These factors include digital compression, the Cable Act of '92, fiber optic backbones, and even telco entry into cable.

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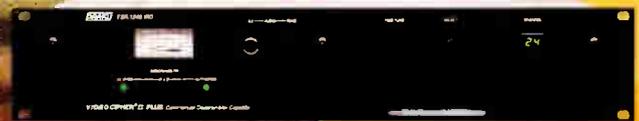
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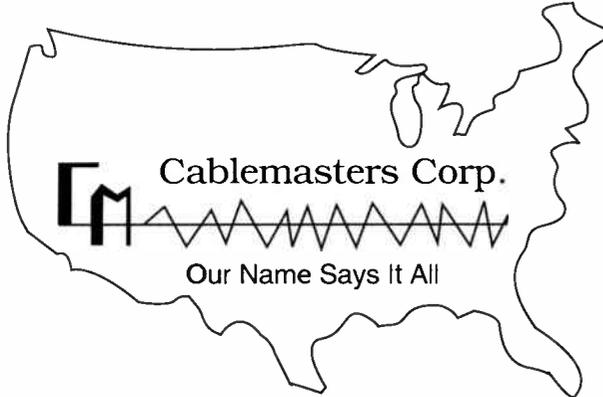
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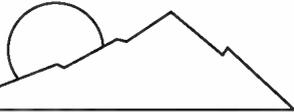


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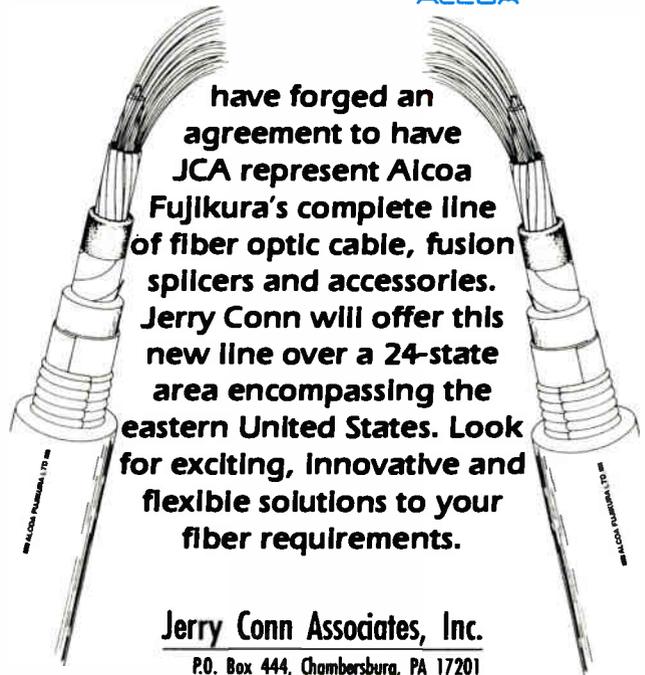
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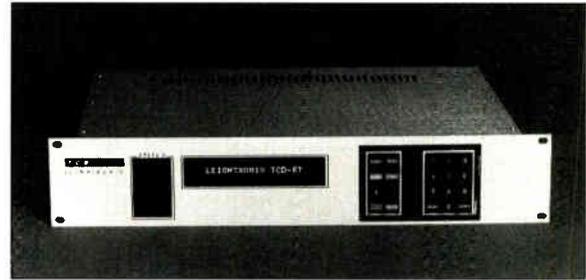
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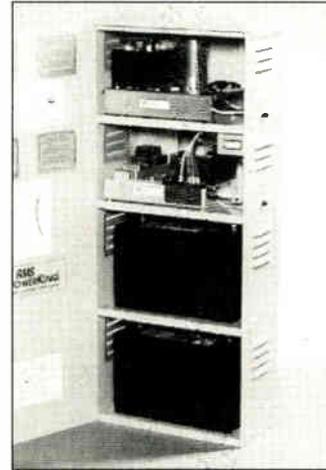
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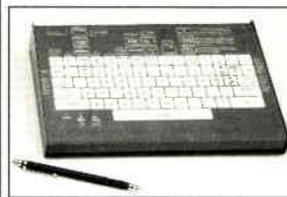
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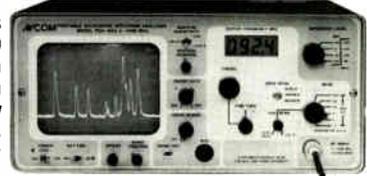
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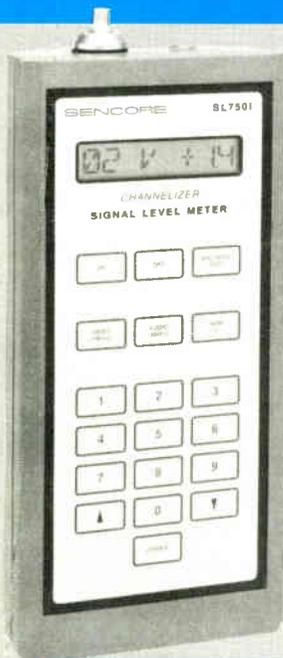
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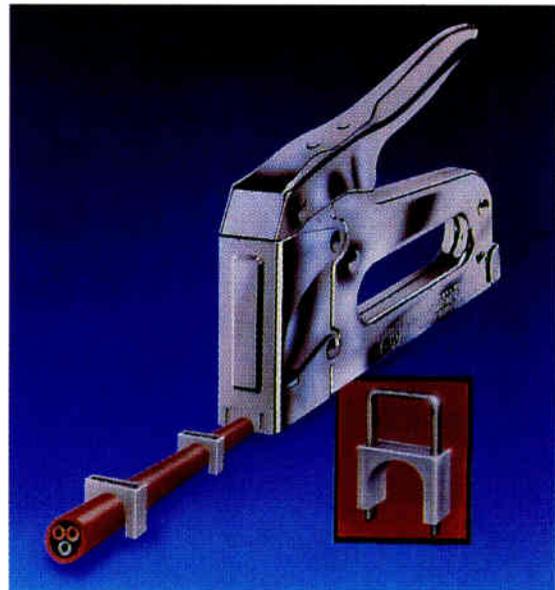
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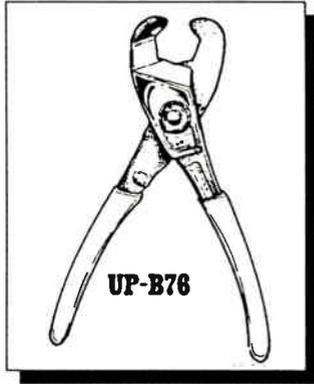
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The issue: Status monitoring

In the past, cable operators have avoided purchasing network status monitoring devices because they were often perceived to be too expensive or poor performers that didn't provide much useful information. However, as traditional cable networks evolve into more complex architectures demanding more reliability, will there be a need for better network telemetry and control? What do you think?

The questions:

1. Have you ever worked in a system that utilized status monitoring equipment?

Yes No Don't know

2. Does your system presently utilize any status monitoring devices?

Yes No Don't know

3. If so, what type of status monitoring system do you use?

Power supply End of line Entire system
 Other

4. Do you think status monitoring will become more necessary in the future?

Yes No Don't know

5. Are you more interested in status monitoring as a concept now than you were a few years ago?

Yes No Don't know

6. Would you prefer to automate all, or nearly all, of your system tests?

Yes No Don't know

7. Has the imposition of technical standards by the FCC sparked an interest in the use of status monitoring equipment within your system?

Yes No Don't know

8. Would status monitoring be helpful during your mandated FCC proof of performance tests?

Yes No Don't know

9. What do you think is the major problem with status monitoring systems?

Price Performance Reliability
 Other

10. Would you be more interested in purchasing an expensive, complex monitoring system, or a less expensive system that offers just simple alarms?

Yes No Don't know

11. What's more important to you: internal hardware info (temperature, bias, etc.) or external system info (carrier-to-noise, etc.)?

Yes No Don't know

12. Would you favor the development of a common communications protocol that all status monitoring developers could use?

Yes No Don't know

13. Should such a system just provide data or would it be more useful if it could actually help manage a system via modules for fleet management, spare parts inventory, etc.?

Yes No Don't know

Your comments on status monitoring:

FAX US

303-393-6654

Make a copy of this page and fax it back to us at the number above or mail it to CED, 600 South Cherry Street, Suite 400, Denver, Colo. 80222.

We will tally the results and print it in a future issue. Your suggestions for future questions are always welcome.

We also want some written comments from you on this subject. Names won't be published if you request your name to be withheld, but please fill out the name and job information to ensure that only one response per person is tabulated.

Your name and title

System name:

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RESULTS

Cable operators would welcome the opportunity to turn over maintenance of in-home wiring to homeowners, but are reluctant to do so because they're responsible for signal leakage all the way up to the television, according to the results of a recent survey on in-home wiring.

Consequently, few cable systems encourage homeowners to wire their own premises, fearful of substandard installation practices and low-quality parts purchased from neighborhood electronics stores. Incongruously, nearly every operator charges fees to wire homes and for additional cable drops. Many subscribers wire their homes themselves to avoid paying those fees.

To add to the confusion, respondents said they favor making high-quality cable, splitters and connectors generally available to the public so they can install their own wiring.

Almost unanimously, operators say they are committed to using high-quality drop components, but nearly half said this is a change in attitude over past years, when cost ruled every decision made about connectors and cable.

There was less certainty when it came to the question of drop robustness. About half said their systems could handle a digital signal, while one-third doubted it and about one in five wasn't sure.

The issue: in-home wiring

We asked for thoughts about in-home wiring policies and practices. Some companies charge for additional outlets, while others leave the in-home wiring and additional outlets up to the homeowners. This survey asked how our readers feel about the subject.

The answers:

1. Does your system believe in installing high quality components for the drop portion of the system?

89	11	0
Yes	No	Don't know

2. If so, is that a change in attitude compared to a few years ago?

39	46	7
Yes	No	Don't know

3. Does your system use in-house installers?

93	4	4
Yes	No	Don't know

4. Does your system use contract installers?

68	32	0
Yes	No	Don't know

5. If you use contract installers, would you say they generally perform good work?

43	32	4
Yes	No	Don't know

6. Some predict a high-quality drop system will be needed to deliver digital signals to the home. Do you think your system can deliver a digital signal between the tap and the house?

46	32	18
Yes	No	Don't know

7. Does your system consider the drop to be a "system" that should rarely be broken open?

50	36	11
Yes	No	Don't know

8. Does your system provide drop cable to local homebuilding contractors free of charge or at a discounted price?

64	32	4
Yes	No	Don't know

9. Does your system encourage homeowners to wire their own homes?

25	71	4
Yes	No	Don't know

10. Does your system charge homeowners a fee to wire their homes for additional outlets?

89	11	0
Yes	No	Don't know

11. Does your system charge a monthly fee for additional outlets?

86	14	0
Yes	No	Don't know

12. Does your system suffer from excessive direct pickup interference?

29	68	0
Yes	No	Don't know

13. Would you favor making high-quality coaxial cable, splitters and connectors generally available to the public?

71	29	0
Yes	No	Don't know

14. Would you favor a program where the cable company would be responsible for only the outside plant, much like the telephone company approach to maintenance?

79	21	0
Yes	No	Don't know

Selected comments:

I'd rather do my own installs because you meet your customers and can answer questions they have.

-Fred Tompkins, Cooney Cable, Bolivar, N.Y.

I don't believe the homeowner should fool with any part of the wiring in the home.

-Name withheld

We need to do the job right the first time to make a more satisfied customer and save us money in the long run.

-David Mingus, Sonic Communications, Logan, Utah

OCTOBER

6 Ark-La-Tax SCTE Chapter Technical Seminar and Testing. "Back to Basics." Installer and BCT/E exams to be administered in all categories at both levels. Call Randy Berry, (318) 238-1361.

7 Chesapeake SCTE Chapter Technical Seminar. "Telephone Systems in CATV." Location: Columbia, Md. Call Scott Shelley, (703) 358-2766.

7 Great Plains SCTE Chapter Testing Session. Installer and BCT/E exams to be administered in Categories II, III, IV and V at both levels. Location: Courtyard Cafe, Bellevue, Neb. Call Randy Parker, (402) 292-4049.

7 Upper Valley SCTE Chapter Technical Seminar. "Bucket Truck Operation and Maintenance" and "Road Regulations." Location: Holiday Inn, White River Junction, Vt. Call Chip Winchell, (315) 682-1446.

7 Upstate New York SCTE Chapter Technical Seminar. Call William Grant, (716) 827-3880.

11-15 Fiber Optic System Training. Hosted by Antec. Location: Denver, Colo. Call 1-800-FIBER-ME.

12 Desert SCTE Chapter Technical Seminar. "Transportation Systems and Fiber Optics." Location: San Geronio Inn, Banning, Calif. Call Greg Williams, (319) 640-1312, ext. 277.

12 Heart of America SCTE Chapter Technical Seminar. "Mid America Show Technical Sessions." Location: Kansas City, Mo. Call Don Gall, (816) 358-5360.

12 Southeast Texas SCTE Chapter Technical Seminar. Location: Warner Cable, Houston, Texas. Call Tom Rowan, (713) 580-7360.

Conferences

5-6 Atlantic Cable Show. Location: Atlantic City, N.J. Call (609) 848-1000.

12-14 Mid-America Cable Show. Location: Kansas City, Mo. Call (913) 841-9241.

18-20 European Cable Communications '93. Location: Olympia, London. Call 011-44-71-222-2900.

25-28 Broadcasting Cable and Satellite India. Location: New Delhi, India. Call 011-91-11-4622710.

26-27 Training '93. Location: Disneyland Hotel, Anaheim, Calif. Hosted by The Cable Publishing Group. Call Jayne Conant at (303) 393-7449 for details.

30 Annual Rocky Mountain Women in Cable Charity Gala. Location: The Phipps Pavilion, Denver, Colo. Call Joanne Lintjer, (303) 778-5555.

13 Digital Audio Training. Hosted by Scientific-Atlanta. Call Bridget Lanham at (800) 722-2009.

13 Delaware Valley SCTE Chapter Technical Seminar and Testing Session. "Computers in Cable" and "Data Transmission." Location: Willow Grove, Pa. BCT/E exams to be administered in cate-

gories II and IV at both levels. Call Lou Aurely, (215) 675-2053.

14 SCTE Satellite Tele-Seminar Program "Digital Compression: Part I," featuring Bob Luff of Scientific-Atlanta. Video-taped by the Wheat State Chapter. To be transmitted on Galaxy I, transponder 14. Call SCTE National Headquarters, (215) 363-6888.

16 Cactus SCTE Chapter Technical Seminar. "OSHA and Cable Construction." Call Harold Mackey, (602) 352-5860, ext. 135.

18-20 SCTE Technology for Technicians II Seminar. Hands-on technical training program for broadband industry technicians and system engineers. Location: Harrisburg, Pa. Call SCTE headquarters, (215) 363-6888.

19-20 Distribution Systems Training. Hosted by Scientific-Atlanta. Location: Secaucus, N.J. Call Bridget Lanham at (800) 722-2009.

20 Big Sky SCTE Chapter Technical Seminar. "Fiber in your system." Location: Locomotive Inn, Laurel, Mont. Call Marla DeShaw, (406) 632-4300.

20 Palmetto SCTE Chapter Technical Seminar. "Plant Maintenance and Outage Control." Call John Frierson, (803) 777-5846.

20 Rocky Mountain SCTE Chapter Technical Seminar. "Outage Reduction." Call Ron

Upchurch, (303) 790-0386, ext. 403.

20 San Diego SCTE Chapter Technical Seminar. Call Kathleen Horst, (310) 532-5300, ext. 250.

20-22 Fiber Optic Training. Hosted by The Light Brigade. Location: Aiea, Hawaii. Call (206) 251-1240.

21 SCTE OSHA/Safety Seminar. Training seminar for system managers and safety coordinators on maintaining records and developing safety training programs. Location: Harrisburg, Pa. Call SCTE headquarters, (215) 363-6888.

21 Big Sky SCTE Chapter Technical Seminar. "Fiber in your system." Location: Elk Lodge, Helena, Mont. Call Marla DeShaw, (406) 632-4300.

21 New England SCTE Chapter Technical Seminar. "Communication Networks of the Future, Part III-Network Applications and Deployment." Location: Radisson Inn, Marlboro, Mass. Call James Kelley, (401) 943-7930, ext. 230.

21-22 Headend and Earth Systems Training. Hosted by Scientific-Atlanta. Location: Secaucus, N.J. Call Bridget Lanham at (800) 722-2009.

22 Greater Chicago SCTE Chapter Testing Session. BCT/E exams to be administered in all categories at both levels. Call Bill Whicher, (708) 362-6110.

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Dual beam satellite retrofit

OCALA, Fla.—New from Antennas for Communications is its dual beam, multi-satellite retrofit for 3.7 meter diameter class antennas. The feed enables simulta-



MSF-12

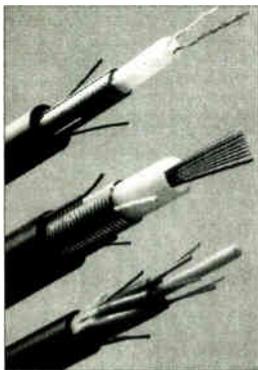
neous reception from two satellites spaced at two orbital degrees, AFC officials said.

AFC has researched the design of the new product for over a decade, it says, and designed the retrofit such that

existing antennas can be equipped to handle multiple satellite reception at a fraction of the cost of a new 12-foot diameter antenna system. Based on the theory of over-moded, dielectric-filled waveguide feeds, the dual beam MSF-12 series retrofit is adaptable to a broad class of small focal length antennas, company officials said.

Circle Reader Service No. 57

Optical ribbon fiber cable



Optical ribbon cable

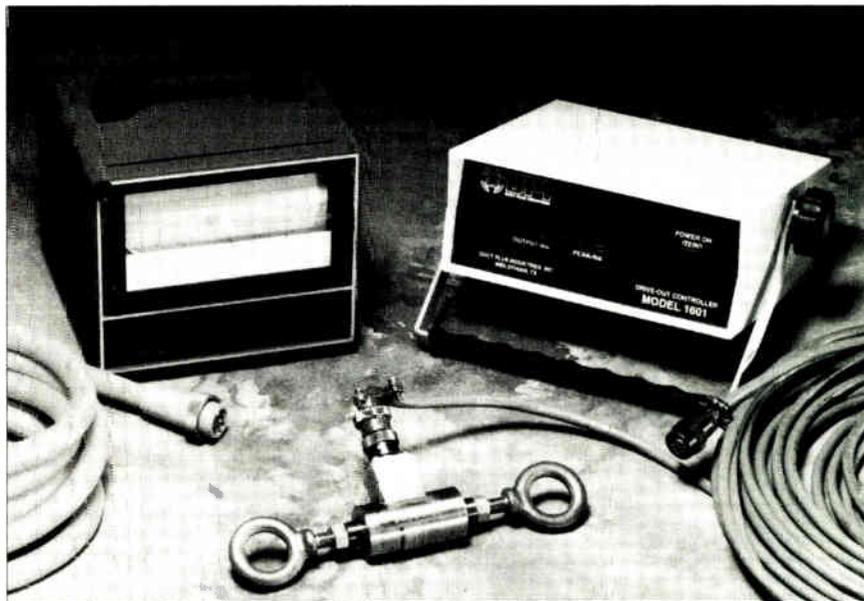
RESEARCH TRIANGLE PARK, N.C.—Sumitomo Electric Fiber Optics Corp. has announced the addition of optical ribbon fiber cable to its outside plant cable line. The ribbon cable is available in Litepipe-Armorlux sheath construction in

counts up to 216 fibers. The cable offers a high fiber packing density for tight ducts or in populated urban areas; the ribbon fibers can be separated easily for splicing of individual fibers and are fully compatible with Sumitomo's T-61 mass fusion splicer.

Circle Reader Service No. 58

Fiber optic modems

BRANFORD, CT.—New from Prodot Communications Inc. is a line of fiber optic modems, designed to provide full duplex transmission over a single fiber. The modems are available in asynchronous



DriveGard

How to know your pull limits

CLEVELAND, Ohio—Carlson Power & Telecom Systems has introduced a force sensing unit for monitoring, recording and responding to the pull force applied to cables. Whether they are aerial or underground is irrelevant: pulling force is monitored through movement of a pulling vehicle. Called the DriveGard, the unit is designed for use with multipair, coaxial or power cables.

The unit includes a small, rugged and weatherproof force sensing unit that can be attached to the pulling vehicle. A microprocessor-based controller and chart recorder (remotely positioned in the vehicle's cab) provides the vehicle's driver with an LCD of pull force, an adjustable alarm set point and a permanent record of pull force used.

Circle Reader Service No. 61

and synchronous models for multimode fiber applications and transmit over two to three miles.

Prodot officials said that because full duplex communication is achieved over a single fiber, the modems are capable of doubling the data transmission capability of existing facilities without the need to install new fiber cables.

And, in new installations, raceway cross-sectional area and load bearing requirements can be reduced by 20 percent, company officials said.

Circle Reader Service No. 59

16mW laser board

TARZANA, Calif.—Ortel Corp. has announced its 3620 series of cable lasers and board assemblies which offer up to 16 mW of output power. The series is a complete, fiber optic transmitter sub-assembly designed to meet the needs of OEM manufacturers of cable fiber optic transmission products. It is available in bandwidths of 600 MHz and 860 MHz.

The higher output power supplied by the 3620 enables signal transmission over longer distances, Ortel's VP of New Business Development Larry Stark says. Or, it can be split into multiple receivers with higher performance.

"We believe that the continuing trend of higher power from DFB lasers is leading toward fiber to the last amplifier as a standard network design," Stark said in a press release. "Such designs would use only passive coaxial cable, splitters and taps downstream from the optical receiver."

The 3620 line includes a high performance DFB laser and an RF predistorter board. To maintain laser temperature and bias control, however, the board must be used in conjunction with DC circuits also supplied by Ortel.

Circle Reader Service No. 60



3620 series laser boards

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Don't throw me in that briar patch!

By Archer S. Taylor,
Director and Senior
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He was a Cockney whose parents combined aggressive toughness on his mother's side with enthusiasm and imagination on his father's. They were of England's lower middle class, struggling to hang on to the thin ledge that separated them from the Respectable Poor.

At the ripe old age of 15, after eight years in a good private school at Oxford, Samuel Insull rebelled against his father's determination that his son become a minister, finding employment as an office boy in a firm of actioneers. He learned shorthand, enjoyed opera, and devoured classical works in political economy and literature. He joined a literary society through which he was able to keep abreast of current events.

As secretary of a literary society in 1877, Insull invited a visiting American, Phineas T. Barnum, to lecture on publicity and promotion. He later described it as "screamingly funny," and learned well from the renowned American circus man the principles of public relations, P.T. Barnum style.

A year later, Insull himself lectured on an article in *Scribner's Monthly* about an American inventor named Thomas A. Edison. He was so impressed that he read everything he could find about Edison, who quickly became his hero. Within three years, Sam Insull was firmly installed as Edison's private secretary and "financial factotum."

By 1892, Insull had migrated through the Byzantine, often harrowing corporate financial maze of the Edison companies to become president of Chicago Edison. He also soon assumed the presidency of each of the two rival industry trade associations.

In his presidential address in 1898 to the National Electric Light Association (NELA), predecessor to the Edison Electric Institute (EEI), he proposed that "the electric utility industry seek to have itself regulated by state commissions clothed with full power to fix rates and standards of service, and seek to alter the conditions of franchises so that if a company failed to render satisfactory service, the municipality it served would have the right to acquire its plant at cost less depreciation."

The members were stunned!

For the next few years, Insull set out to win public favor with a remarkably farsighted concept of public relations:

"I care not", he said, "how good may be the franchises under which you operate . . . , how able may be the management of your property . . . , or how good may be your engineer and how perfect your plants, unless you can so conduct your business as to get the good will of the community in which you are working, you might just as well shut up shop and move away." By understanding and respecting the business of urban politics, Sam Insull became a master political craftsman.

By 1905, the Public Policy Committee of NELA was lobbying energetically for state regulatory commissions. While many in the industry still considered regulation to be the lesser of evils, fear of municipal ownership was so great they adopted a working policy almost exactly coincident with the

three-volume report of the prestigious National Civic Federation.

Comprised equally of businessmen, leaders of organized labor, and "the public," the Federation had been effective in bringing about a number of far-reaching reforms. Its executive committee included John Mitchell, head of the United Mine Workers, Louis Brandeis, who later became an esteemed Justice of the Supreme Court, and Samuel Insull. Spurred by the Federation report, legislatures in Wisconsin, Massachusetts and New York established in 1907 the first regulatory commissions.

Insull was right. The state commissions have provided protection against competition. Since the commissions were not in the business of creating bankruptcies, their rate-fixing power came close to a guarantee of profitability. It was a bit like Brer Rabbit pleading: "Don't throw me in that briar patch."

It also brings to mind Senate bill S-2653 lobbied in 1959-60 by NCTA with an expectation of success until, at the last minute, Milt Shapp (Jerrold) and Henry Griffing (Vu-More Theaters) roused the industry grass roots to vigorously oppose any kind of regulation. S-2653, as I understand it, would have given the FCC pre-emptive authority to regulate the CATV industry. But the simplistic, emotional appeal of "no regulation" carried the day and S-2653 failed by a single vote, amid angry charges of "double-cross" on all sides of the issue. So, denied the authority to design regulations based on its own not inconsiderable financial and technical expertise, the FCC chose in 1972 to assign the major role to the cities and counties.

Thus, primary financial and regulatory authority was diffused among elected city councils and county boards that were never constituted to deal with such complex and esoteric financial and technical issues. Demagogic treatment based more on emotions, passions and prejudices than on economics and technology was assured. It can be argued that if S-2653 had passed, the cable TV industry might have been spared the severe bashing and punitive legislation of the last few years.

In the end, Samuel Insull's \$3 billion empire (in 1926 dollars) collapsed in the aftermath of the 1929 financial crash, arguably because of lack of regulation of holding companies and banks. "What I did," he said in 1934, "when I did it, was honest [i.e. legal]; now, through changed conditions, what I did may or may not be called honest." After resigning under duress from all of his corporate positions, Sam Insull retired to Paris in June 1932.

Anticipating the grand jury indictment on October 4, 1932, he fled with his wife first to Turin, then to Athens, hoping to avoid extradition. In March 1934, he was apprehended and, after a spectacular and stormy trial, was acquitted of charges of embezzlement and larceny. He returned to Paris, living on generous \$75,000 pensions, until he died in 1938, stripped of his former power and respect.

Note: Much of this information, including the direct quotations, is found in the fascinating and well-documented biography entitled simply "Insull", by Forrest McDonald, University of Chicago Press, 1962. **CED**

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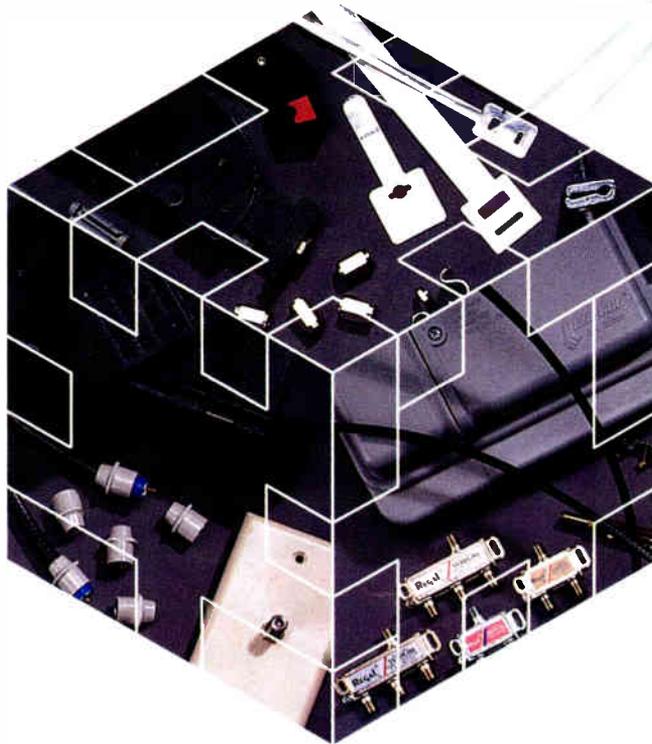
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